

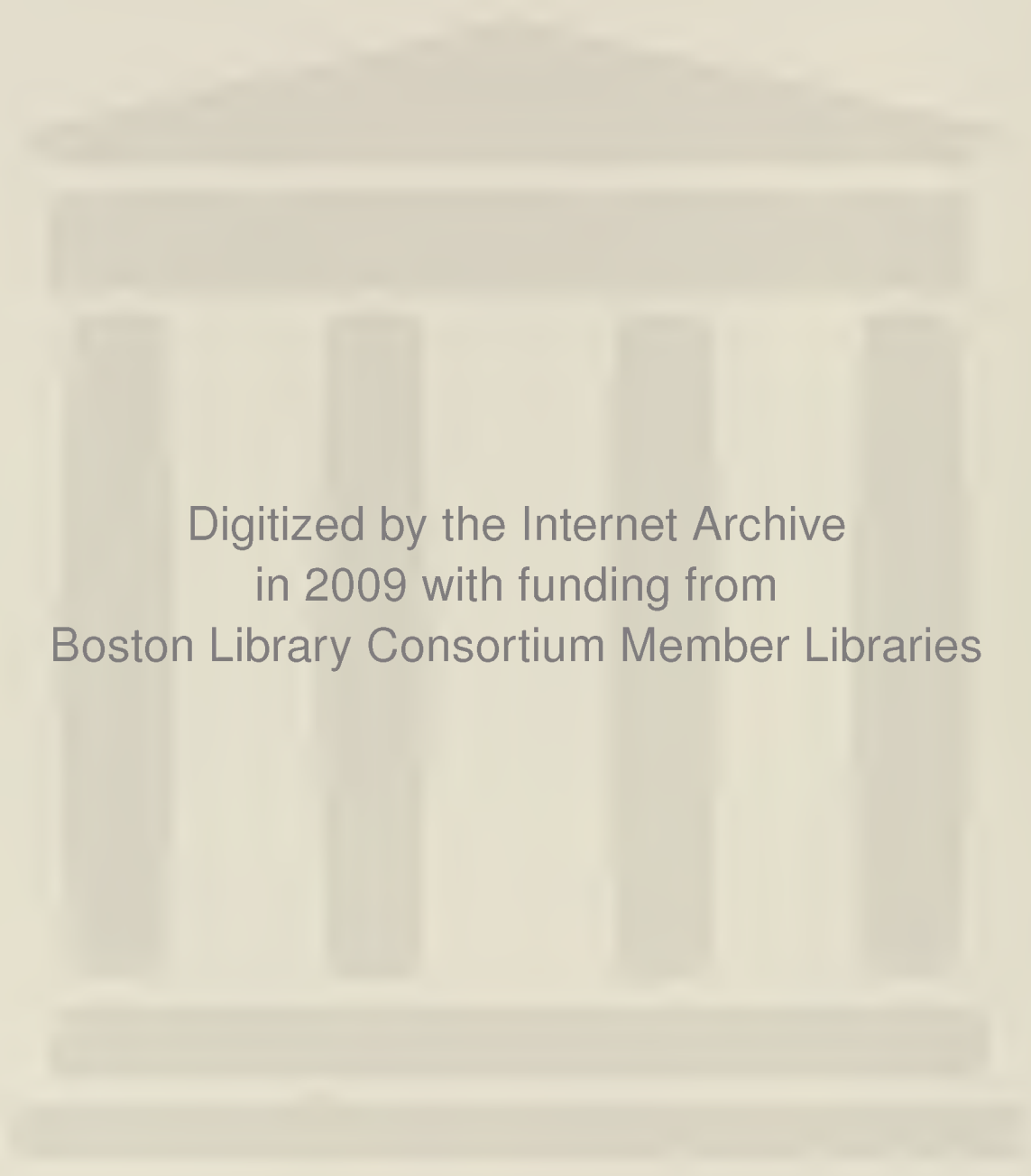
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# ANNUAL REPORT

FOR THE FISCAL YEAR ENDING DECEMBER 31<sup>ST</sup>, 1996



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# ANNUAL REPORT

FOR THE FISCAL YEAR ENDING DECEMBER 31<sup>ST</sup>, 1996



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GENERAL INFORMATION OF THE TOWN  
PHONE NUMBERS

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<b>Emergencies</b>	<b>911</b>
Police	237-4487
Fire	237-5555
Dispatch	237-5555
Town Offices (connects all Colebrook Depts)	237-4070
Town Clerk	237-5200
Public Works	237-8019
Library	237-4808
District Court	237-4229
Superior Court	788-4702
Schools (SAU Offices)	237-5571
Colebrook Academy	237-8351
Colebrook Elementary	237-4801
U.S. Post Office	237-5761
North Country Chamber of Commerce	237-8939

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**Winter Parking Ban** — From November 1<sup>st</sup> through April 1<sup>st</sup>. No parking on any public street between 12 midnight and 6:00 am.

**Transfer Station Permits** — Residential and temporary permits are free. Second permits are \$2.50. Both are available at the Town Office. Colebrook recycles, please separate your trash.

**Water & Sewer Bills** — Sent quarterly. For billing information call 237-4070.

**Voter Registration** — Town Clerk's office. Must have I.D.

**Dogs** — License dogs three months or older by April 30<sup>th</sup>. Contact Town Clerk 237-5200.

**Selectmen Meetings** — Every other Monday evening as posted, 7:00 p.m. in the conference room of Town Hall.

**Planning Board Meetings** — The first Tuesday of every month at 7:00 p.m. in the Town Hall court room unless otherwise posted.

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HOURS

<b>Town Offices</b>	M-F	8:00 a.m.- 4:00 p.m.
<b>Transfer Station</b>	Tues. & Thur.	9:00 a.m.- 3:00 p.m.
	Saturdays	9:00 a.m.- Noon
	Sundays	10:00 a.m.- 2:00 p.m.
<b>Town Clerk</b>	Mondays	9:00 a.m.- Noon, 1:00 p.m. - 5:00 p.m.
	Tues. & Thur.	9:00 a.m.- Noon, 1:00 p.m. - 3:00 p.m.
	Wednesdays	1:00 p.m.- 3:00 p.m.
	Fridays	9:00 a.m.- 3:00 p.m.

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HOLIDAYS

<b>New Year's Day</b>	<b>Labor Day</b>	<b>President's Day</b>	<b>Memorial Day</b>
<b>Veteran's Day</b> (Town Office is open).		<b>Independence Day</b>	<b>Christmas</b>
<b>Thanksgiving</b> (Veteran's Day is observed the day after Thanksgiving).			

# THE COLEBROOK TEAM

## ELECTED TOWN OFFICIALS

<b>Moderator</b>	Philip Waystack Two Year Term	1998
<b>Selectmen</b>	Frederick King Jules Kennett George Gould	1997 1998 1999
<b>Town Clerk</b>	Sheila Beauchemin	1997
<b>Trustee of Trust Funds</b>	Janice Davis Granvyl Hulse, Jr. Michael Divney	1997 1998 1999
<b>Library Trustees</b>	Nancy Biron Carroll Jackson Judy Jacques Michael Godzyk Sylvia Collins Pam Bunnell Jane Markstrom	1997 1997 1998 1998 1999 1999 1999
<b>Planning Board</b>	Frederick Miller Laurence Rappaport Stephen Brungot Eugene Jannenga	1997 1997 1998 1999
<b>Supervisors of Checklist</b>	David Collins Audrey W. Noyes Brent W. Lyons	1998 2000 2002
<b>Treasurer</b>	Blandine Shallow	1997
<b>Cemetery Trustees</b>	Perly Davis David Collins Ellie Gooch Frances Haynes Jean Haynes	

## APPOINTED TOWN OFFICERS

<b>Town Manager</b>	Russell McAllister
<b>Tax Collector</b>	
<b>Welfare Director</b>	
<b>Colebrook Dispatch Center Administrator</b>	
<b>Public Works Director</b>	Kevin McKinnon
<b>Chief of Police</b>	Michael Sielicki
<b>Fire Chief</b>	Ronald Hughes
<b>Public Health Officer</b>	Robert Soucy, MD
<b>Librarian</b>	Julie Colby
<b>Auditor</b>	Frank Dineen
<b>Emergency Management</b>	Frederick Miller
<b>Assessor</b>	Avitar Associates
<b>Town Attorney</b>	Mitchell & Bates
<b>Planning Board Alternates</b>	Eric Purrington Edward Carrier James S. Stewart
<b>Board of Adjustments</b>	George Mahnke George Heald Harold Davis Lawrence Kelsea Frances Sytek
<b>Board of Adjustments Alternates</b>	Sandra Goodrum Sandra Stone Albion Lyons
<b>Fence Viewer</b>	Robert Shaw

TOWN WARRANT  
STATE OF NEW HAMPSHIRE  
THE POLLS WILL BE OPEN FROM 8:00 A.M. TO 6:00 P.M.

To the inhabitants of the Town of Colebrook, in the County of Coös, in the State of New Hampshire, qualified to vote in Town Affairs:

You are hereby notified to meet at the Colebrook School Gymnasium in said Town of Colebrook on Tuesday, the 11<sup>th</sup> day of March next, at 6:00 in the evening, to act upon the following subjects:

1. To bring in your ballots for the election of Town Officers to be elected by ballot for the Town of Colebrook for the ensuing year.
2. To act upon all of the following articles contained in this warrant.
3. To vote by ballot on the following question:
  - 1) Shall we adopt the provisions of RSA 72:28, V and VI for an optional veterans' tax credit and an expanded qualifying war service for veterans seeking the credit? The optional veterans' credit is 100.00, rather than 50.00. (By Petition).  
(The Selectmen recommend passage of this article).
  - 2) Are you in favor of the adoption of the Town of Colebrook Flood-plain Development Ordinance as proposed by the Planning Board?  
(The Selectmen recommend passage of this article).
  - 3) Are you in favor of the adoption of the following amendment to the Zoning Ordinance as proposed by the Planning Board?  
(The Selectmen recommend passage of this article.)

In any subdivision, within the precinct or in any other location where the Town normally furnishes either water and/or sewer services, the developer will be required to have these services available at each lot. The main for each service will be adequate size to accommodate the requirements of the combined usage for the type and purpose of all lots.

This shall include adequate provision for fire protection and furnishing and installing fire hydrants.

The size requirements will be determined by the Town of Colebrook through its designated agent or agents having the expertise and/or technical advise to set these standards.

4. To see if the Town will instruct the Selectmen to appoint all other Town Officers as required by law.  
(The Selectmen recommend Passage of this article.)

5. To see if the Town will vote to raise and appropriate the amount of 405,368.08 for General Government for the ensuing year.

(The Selectmen recommend passage of this article.)

1) Executive	25,175.00
2) Election, Registration, and Vital Statistics	15,868.00
3) Financial Administration	115,421.00
4) Employee Benefits	78,800.00
5) Town Manager-Retirement	3,700.00
6) Planning	2,525.00
7) Zoning	260.00
8) General Government Buildings	66,405.00
9) Cemeteries	33,214.08
10) Interest on long term notes	20,000.00
11) Principle on long term notes	35,000.00
12) Economic Development	9,000.00
	<u>\$405,368.08</u>

10. To see if the Town will vote to raise and appropriate the amount of 245,826.60 for Public Safety for the ensuing year.

(The Selectmen recommend passage of this article.)

1) Emergency Radio Communications	90,688.60
2) Police	148,633.00
3) Outside Fires	6,475.00
	<u>\$245,826.60</u>

8. To see if the Town will vote to raise and appropriate the sum of 25,000.00 to be added to the existing Equipment Purchasing Capital Reserve Fund.

(The Selectmen recommend the passage of this article.)

9. To see if the Town will vote to raise and appropriate the sum of 254,150.00 for the maintenance and expenses of Highways and Streets for the ensuing year.

(The Selectmen recommend passage of this article.)

Highways	235,650.00
Street Lighting	18,500.00
	<u>\$254,150.00</u>



10. To see if the Town will raise and appropriate the sum of 151,389.80 for the expenses of the Colebrook Water Works and the Colebrook Sewerage Facilities.  
(The Selectmen recommend passage of this article.)

1) Water Department	77,526.20
2) Sewerage Facilities	<u>73,863.60</u>
	<b>\$151,389.80</b>

11. To raise and appropriate such sums as may be necessary for Welfare for the ensuing year.  
(The Selectmen recommend passage of this article.)

12. To see if the Town will vote to raise and appropriate the sum of 51,900.00 for the maintenance and expenses of the Transfer Station for the ensuing year.  
(The Selectmen recommend passage of the article.)

13. To see if the Town will vote to raise and appropriate the sum of 12,742.00 for the operating cost of the Recycling Program.  
(The Selectmen recommend the passage of this article.)

14. To see if the Town will vote to raise and appropriate the sum of 13,230.00 for the maintenances and expenses of the Sanitary Landfill and to authorize the Selectmen to withdraw this amount from the Sanitary Landfill Closure Capital Reserve Fund.  
(The Selectmen recommend passage of the article.)

15. To see if the town will vote to raise and appropriate the sum of 3,000.00 for Parks, Recreation, and Patriotic Purposes.  
(The Selectmen recommend passage of this article.)

1) Colebrook Skating Rink	2,500.00
2) Memorial Day	<u>500.00</u>
	<b>\$3,000.00</b>

16. To see if the Town will vote to raise and appropriate the sum of 86,498.98 for the support of the Colebrook Public Library, 68,950.00 of which to be raised through taxation and 17,548.98 of which to come from other sources such as Balance on hand 1/1/97 book sales, donations, trust funds, non resident fees, other communities, over due fines, book sales, resales, and copying fees, such funds to be expended under the direction of the Board of Library Trustees.  
(The Selectmen recommend passage of this article.)

17. To see if the town will vote to adopt the provisions of RSA 202-A:4-d authorizing the library trustees to accept gifts of personal property, other than money, which may be offered to the library for any public purpose, provided, however, that no acceptance of personal property by the library trustees shall be deemed to bind the town or the library trustees to raise, appropriate or expend any public funds for the operation, maintenance, repair or replacement of such personal property.

(The Selectmen recommend passage of this article.)

18. To see if the Town will vote to raise and appropriate the sum of 38,245.00 for the following agencies.

(The Selectmen recommend passage of this article.)

1) UCVH	7,600.00
2) Ambulance District A-1	12,845.00
3) UCV Mental Health	2,400.00
4) Vershire Center	1,000.00
5) North Country Council	1,950.00
6) Coos Community Action	2,050.00
7) UCVH Home Health	9,500.00
8) Big Brothers/Sisters	200.00
9) Animal Control	700.00
	<u>\$38,245.00</u>

19. To see if the Town will vote to authorize the Board of Selectmen to negotiate and grant an interest in the town owned land to Portland Natural Gas Transmission System ("PNGTS") or its assigns, for the purpose of constructing, owning and operating a natural gas transmission pipeline pursuant to a Certificate of Public Convenience and Necessity to be issued by the Federal Energy Regulatory Commission ("FERC"). The Board of Selectmen is authorized to grant an interest for its fair value. The Town land in question is Tax Map U-8-93. If the route of the pipeline changes, and other Town lands are affected, the selectmen shall be authorized to grant an interest in such other Town land for fair value.

(The Selectmen recommend passage of this article.)

20. I Roger C. Lepine of RR 1 Box 142 Munn Road, Colebrook, New Hampshire 03576-9713, hereby PETITION the town of Colebrook, New Hampshire to maintain and plow said road, Munn Road, in which the town stop 300 feet short of my property. (By Petition)

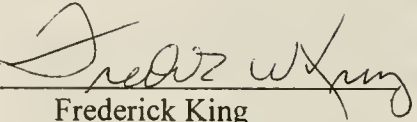
(The Selectmen recommend passage of this article.)

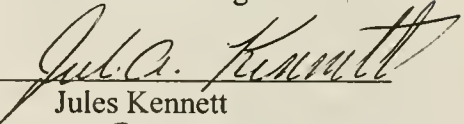
21. To see if the Town will vote to accept, ratify and confirm the reports of Agents, Selectmen, Auditors and all other Town Officers, as contained in the Annual Report of said Town of Colebrook for the year ending December 31<sup>st</sup>, 1996.

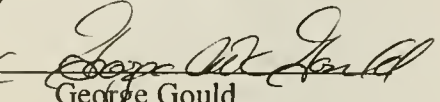
(The Selectmen recommend passage of this article.)

22. To transact any other business that may legally come before this meeting.

Given under our hands and seals this day of February 19<sup>th</sup>, A.D. 1996.

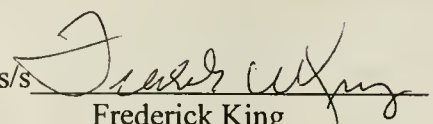
s/s   
Frederick King

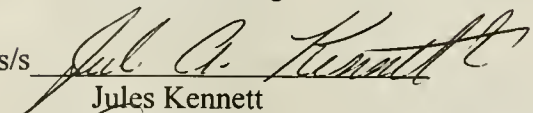
s/s   
Jules Kennett

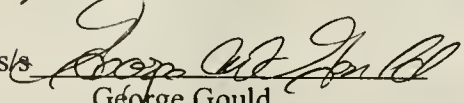
s/s   
George Gould

Selectmen, Town of Colebrook

A True Copy Attest:

s/s   
Frederick King

s/s   
Jules Kennett

s/s   
George Gould

Selectmen, Town of Colebrook

DEPARTMENT OF REVENUE ADMINISTRATION  
Municipal Services Division  
1995-1996 Tax Rate Calculation

-COLEBROOK 1995-

Appropriations	\$1,628,113
Less: Revenues	\$1,367,873
Less: Shared Revenues	\$ 28,682
Add: Overlay	\$ 69,489
War Service Credits	\$ 13,000
<b>Net Town Appropriation</b>	<b>\$ 314,047</b>
Special Adjustment	\$ 0
Approved Town/City Tax Effort	\$ 314,047
<b>Municipal Tax Rate:</b>	<b>\$ <u>3.73</u></b>

-SCHOOL PORTION-

Due to Local School	\$1,462,523
Due to Regional School	\$ 0
Less: Shared Revenues	\$ 51,423
<b>Net School Appropriation</b>	<b>\$1,411,100</b>
Special Adjustment	\$ 0
Approved School(s) Tax Effort	\$1,411,100
<b>School(s) Tax Rate</b>	<b>\$ <u>16.75</u></b>

-COUNTY PORTION-

Due to County	\$ 297,452
Less: Shared Revenues	\$ 4,752
<b>Net County Appropriation</b>	<b>\$ 292,700</b>
Special Adjustment	\$ 0
Approved County Tax Effort	\$ 292,700
<b>County Tax Rate</b>	<b>\$ <u>3.47</u></b>

-COMBINED TAX RATE-

	<b>\$ 23.95</b>
Total Property Taxes Assessed	\$2,017,847

-COMMITMENT ANALYSIS-

Total Property Taxes Assessed	\$2,017,847
Less: War Service Credits	\$ 13,000
Add: Village District Commitment	\$ 64,695
<b>Total Property Tax Commitment</b>	<b>\$2,017,847</b>

-PROOF OF RATE-

Net Assessed Valuation	\$84,252,475
Assessment	\$2,017,847
<b>Tax Rate</b>	<b>\$ 23.95</b>

-COLEBROOK 1996-

Appropriations	\$1,358,761
Less: Revenues	\$1,010,617
Less: Shared Revenues	\$ 28,682
Add: Overlay	\$ 68,315
War Service Credits	\$ 7,500
<b>Net Town Appropriation</b>	<b>\$ 395,277</b>
Special Adjustment	\$ 0
Approved Town/City Tax Effort	\$ 395,277
<b>Municipal Tax Rate:</b>	<b>\$ <u>4.67</u></b>

-SCHOOL PORTION-

Due to Local School	\$1,536,386
Due to Regional School	\$ 0
Less: Shared Revenues	\$ 51,423
<b>Net School Appropriation</b>	<b>\$1,484,963</b>
Special Adjustment	\$ 0
Approved School(s) Tax Effort	\$1,484,963
<b>School(s) Tax Rate</b>	<b>\$ <u>17.54</u></b>

-COUNTY PORTION-

Due to County	\$ 301,152
Less: Shared Revenues	\$ 4,752
<b>Net County Appropriation</b>	<b>\$ 296,400</b>
Special Adjustment	\$ 0
Approved County Tax Effort	\$ 292,700
<b>County Tax Rate</b>	<b>\$ <u>3.50</u></b>

-COMBINED TAX RATE-

	<b>\$ 25.71</b>
Total Property Taxes Assessed	\$2,176,640

-COMMITMENT ANALYSIS-

Total Property Taxes Assessed	\$2,176,640
Less: War Service Credits	\$ 7,500
Add: Village District Commitment	\$ 56,119
<b>Total Property Tax Commitment</b>	<b>\$2,225,259</b>

-PROOF OF RATE-

Net Assessed Valuation	\$84,661,223
Assessment	\$ 2,176,640
<b>Tax Rate</b>	<b>\$ 25.71</b>



SUMMARY INVENTORY OF VALUATION  
URBAN (PRECINCT)  
1996

I T E M	Land (Item 1A,B,C,D) List all improved & unimproved land. (include wells, septic, and paving)  Building (Items 2A,B,C) List all the buildings	A C R E S	1996 Assessed Valuation
1.	<b>Value of Land Only</b> - Exclude Amounts Listed on items 3,4,5,6 Current Use (At current use values) (RSA 79:A)	272.9	\$ 60,361
A.	Conservation Restriction Assessment (At current use values) (RSA 79-b)	xxx	\$ 0
C.	Residential	448.5	\$ 5,770,250.5
D.	Commercial Industrial	348.8	\$ 2,443,200
E.	Total of Taxable Land (A,B,C,D)	1070.2	\$ 8,273,811
F.	Tax Exempt & Non-Taxable (\$738,600)	xxxx	xxxxxxxxxxxxxx

2.	<b>Value of Buildings only</b> - Exclude Amounts Listed on Items 3,4,5,6		
A.	Residential		\$ 23,250,800
B.	Manufactured Housing as Defined in RSA 674:31		\$ 1,571,000
C.	Commercial / Industrial		\$ 14,401,000
D.	Total of Taxable Buildings (A,B,C,D)		\$ 39,222,800
E.	Tax Exempt & Non-Taxable (\$6,855,400)		xxxxxxxxxxxxxx
3.	Public Water Utility - Privately owned Water co. serving public RSA 72:11 & 72:12		xxxxxxxxxxxxxx
4.	Public Utilities - Value of all property used in production, transmission, and distribution.	<u>Gas</u>	\$ 0
5.	including production machinery, land, landrights, easements, etc. Furnish breakdown by individual	<u>Electricity</u>	\$ 991,900
6.	company in space provided on page 4. (RSA 72:12)	<u>Oil Pipeline</u>	\$ 0
7.	Mature Wood and Timber (RSA 79.5)		\$ 0
8.	<b>Valuation Before Exemptions</b> (Total of 1E,2D,3,4,5,6,7)		\$ 48,488,511
9.	Blind Exemption RSA 72:37 (Number 2 ) \$15,000		\$ 30,000
10.	Elderly Exemption RSA 72:39,72:43f, 72:43h (Number 15 ) \$ 5,000		\$ 75,000
11.	Physically Handicapped Exemption RSA 72:37a (Number 0 ) \$ 0		\$ 0
12.	Totally & Perm. Disabled Exemption RSA 72:37b (Number 1 ) \$ 5,000		\$ 5,000
13.	Solar Windpower Exemption RSA72:62, 72:66 (Number 0 ) \$ 0		\$ 0
14.	School Dinning, Dormitory, Kitchen Exemption (Number 0 ) \$ 0 RSA 72:23		\$ 0
15.	Water/Air Pollution Control Exemption RSA 72:12a (Number 0) \$ 0		\$ 0
16.	Wood Heating Energy System Exemption RSA72:69 (Number 0) \$ 0		\$ 0
17.	Total Dollar Amount of Exemptions (Items 9 - 16)		\$ 110,000
18.	Net Valuation on Which The Tax Rate is Computed (Item 8 minus 17) Urban (Precinct) Calculation Only!!		\$ 48,378,511.5

Net Valuation <b>Urban</b> (Precinct)	48,378,511.50
Net Valuation Rural (Out of Precinct)	<u>36,282,711.50</u>
<u>Total Net Valuation on</u>	
<u>Which The Tax Rate is Computed</u>	<u>\$ 84,661,223.00</u>

SUMMARY INVENTORY OF VALUATION  
RURAL (OUT OF PRECINCT)  
1996

I T E M	Land (Item 1A,B,C,D) List all improved & unimproved land. (include wells, septic, and paving)	A C R E S S	1996 Assessed Valuation
Building (Items 2A,B,C) List all the buildings			
1. A.	Value of Land Only - Exclude Amounts Listed on items 3,4,5,6 Current Use (At current use values) (RSA 79:A)	14955.4	\$ 2,888,098
B.	Conservation Restriction Assessment (At current use values) (RSA 79-b)	xxx	\$ 0
C.	Residential	10316.49	\$ 6,933,248.5
D.	Commercial Industrial	4303.9	\$ 2,558,659
E.	Total of Taxable Land (A,B,C,D)	29575.79	\$ 12,380,005.5
F.	Tax Exempt & Non-Taxable (\$301,000)	xxxx	xxxxxxxxxxxxxx

2. A.	Value of Buildings only - Exclude Amounts Listed on Items 3,4,5,6 Residential		\$ 18,585,606
B.	Manufactured Housing as Defined in RSA 674:31		\$ 961,200
C.	Commercial / Industrial		\$ 3,260,00
D.	Total of Taxable Buildings (A,B,C,D)		\$ 22,806,806
E.	Tax Exempt & Non-Taxable (\$436,200)		xxxxxxxxxxxxxxxx
3.	Public Water Utility - Privately owned Water co. serving public RSA 72:11 & 72:12		xxxxxxxxxxxxxxxx
	4. Public Utilities - Value of all property used in production, transmission, and distribution.	<u>Gas</u>	\$ 0
	5. including production machinery, land, landrights, easements, etc. Furnish breakdown by individual	<u>Electricity</u>	\$ 1,145,000
	6. company in space provided on page 4. (RSA 72:12)	<u>Oil Pipeline</u>	\$ 0
7.	Mature Wood and Timber (RSA 79.5)		\$ 0
8.	Valuation Before Exemptions (Total of 1E,2D,3,4,5,6,7)		\$ 36,322,711.5
9.	Blind Exemption RSA 72:37 (Number 1 ) \$15,000		\$ 15,000
10.	Elderly Exemption RSA 72:39,72:43f, 72:43h (Number 7 ) \$ 5,000		\$ 35,000
11.	Physically Handicapped Exemption RSA 72:37a (Number 0 ) \$ 0		\$ 0
12.	Totally & Perm. Disabled Exemption RSA 72:37b (Number 1 ) \$ 0		\$ 0
13.	Solar Windpower Exemption RSA72:62, 72:66 (Number 0 ) \$ 0		\$ 0
14.	School Dinning, Dormitory, Kitchen Exemption (Number 0 ) \$ 0 RSA 72:23		\$ 0
15.	Water/Air Pollution Control Exemption RSA 72:12a (Number 0) \$ 0		\$ 0
16.	Wood Heating Energy System Exemption RSA72:69 (Number 0) \$ 0		\$ 0
17.	Total Dollar Amount of Exemptions (Items 9 - 16)		\$ 50,000
18.	Net Valuation on Which The Tax Rate is Computed (Item 8 minus 17) Rural (Out of Precinct) Calculation Only!!		\$ 36,282,711.5

Net Valuation **Rural** (Out of Precinct) 36,282,711.50  
 Net Valuation Urban (Precinct) 48,378,511.50  
Total Net Valuation on  
Which The Tax Rate is Computed **\$ 84,661,223.00**

COMPARATIVE STATEMENT  
APPROPRIATIONS & EXPENDITURES

<u>ACCOUNT NAME</u>	<u>Budget</u> <u>1996</u>	<u>Actual</u> <u>1996</u>	<u>Variance</u> <u>Favorable</u> <u>(Unfavorable)</u> <u>1996</u>
Executive	111,766.00	119,692.00	(7,926.00)
Election & Registration	11,620.00	10,554.51	1,065.49
Financial Administration	59,997.00	54,664.14	5,332.86
Legal	575.00	933.98	(358.98)
Planning & Zoning	8,245.00	3,631.36	4,613.64
General Buildings	50,535.00	69,311.16	(18,776.16)
Advertising & Regional Assoc.	2,033.00	2,033.32	(0.32)
Police Department	145,774.44	129,183.78	16,590.66
Dispatch	80,000.00	75,901.33	4,098.67
Fire Department	15,875.00	7,347.31	8,527.69
Ambulance	17,120.00	17,124.10	(4.10)
Road Maintenance	220,219.45	196,097.39	24,122.06
Snow Plowing & Removal	10,300.00	10,540.87	(240.87)
Street Lighting	17,500.00	17,915.75	(415.75)
Sanitation	64,018.00	60,509.83	3,508.17
Recycling	10,000.00	12,023.63	(2,023.63)
Health Agencies	22,750.00	22,750.00	0.00
Animal Control	100.00	41.91	58.09
Welfare	4,750.00	3,752.91	997.09
Parks & Recreation	1,700.00	1,700.00	0.00
Patriotic Purposes	500.00	500.00	0.00
Economic Development	1,000.00	829.50	170.50
Debt Service	57,500.00	49,300.28	8,199.72
Warrant Articles	128,813.00	105,618.32	23,194.68
Capital Reserve Funds	18,500.00	18,500.00	0.00
Cemetery	33,347.00	31,644.67	1,702.33
Library	77,320.00	59,837.41	17,482.59
* Water Department	96,007.00	72,623.14	23,383.86
* Sewer Department	90,897.00	83,587.84	7,309.16
<b>** Total **</b>	<b><u>\$1,358,761.89</u></b>	<b><u>\$1,238,150.44</u></b>	<b>\$120,611.45</b>
<b><u>Net Surplus (Less Water &amp; Sewer)</u></b>			<b><u>\$89,918.14</u></b>
<b><u>Encumbrances</u></b>			
Ambulance	6,970.00		
Dispatch Center	46,000.00		
Capital Improvements, Town Hall,			
Highway Garage	108,723.30		
<b><u>Total Encumbrances</u></b>	<b><u>161,693.30</u></b>		
<b><u>Loans Received 1997</u></b>	<b><u>130,844.13</u></b>		
<b><u>Balance</u></b>	<b><u>(30,849.17)</u></b>		
<b><u>Net Surplus of Appropriations</u></b>	<b><u>89,918.14</u></b>		
<b><u>Total Net Surplus of</u></b>			
<b><u>Appropriations</u></b>	<b><u>\$ 59,069.26</u></b>		

\* Water & Sewer are enterprise funds.  
Surplus from water & sewer are  
returned to their respective funds.

The NH Department of Revenue  
Administration calculates the tax rate  
based upon gross appropriations for  
all departments voted upon at Town  
Meeting.



# THE TOWN OF COLEBROOK

## ESTIMATED REVENUES

1996-1997

Acct no.	SOURCE OF REVENUE	Estimated	Estimated	Estimated
		Revenues	Revenues	Revenues
		1996	1996	1997
	<b><u>Taxes</u></b>			
3120	Land Use Change Taxes	2,000.00	8,692.00	8,500.00
3180	Resident Taxes	12,000.00	10,902.34	12,000.00
3185	Yield Taxes	10,000.00	18,841.83	18,000.00
3186	Payment in Lieu of Taxes			
3189	Other Taxes ( <i>Boat Tax</i> )	100.00	0.00	0.00
3190	Interest & Penalties Del. Taxes	63,000.00	47,668.11	40,000.00
	Inventory Penalties	2,000.00	1,020.29	1,000.00
	<b><u>Licenses, Permits &amp; Fees</u></b>			
3210	Business Licenses, Permits	0.00	0.00	0.00
3220	Motor Vehicle Permit Fees	225,000.00	271,222.21	245,000.00
3230	Building Permits	1,500.00	1,651.00	1,500.00
3290	Other Licenses Permits & Fees	200.00	90.00	100.00
	<b><u>From Federal Government</u></b>			
3319	Other <i>COPS / Energy Audit</i>	19,000.00	8,307.49	0.00
	<b><u>From State</u></b>			
3351	Shared Revenue	110,000.00	111,940.47	111,900.00
3353	Highway Block Grant	64,000.00	62,529.82	62,500.00
3354	Water Pollution Grant	1,200.00	0.00	0.00
3355	Housing & Community Development.	0.00	0.00	12,000.00
3356	State & Federal Forest Land	0.00	0.00	0.00
3357	Flood Control Reimbursement	0.00	0.00	0.00
3359	Other <i>Diamond Pd / RR Tax / State Aid</i>	60.00	3,344.00	3,300.00
	<b><u>From Other Government</u></b>			
3379	Intergovernmental Revenues / <i>Meals &amp; Rooms</i>	0.00	20,455.95	20,400.00
	<b><u>Charges for Services</u></b>			
3401	Income from Departments	30,000.00	24,376.75	22,000.00
3409	Other Charges <i>Workers Comp / Insurance</i>	20,000.00	22,528.85	20,000.00
	<b><u>Miscellaneous Revenues</u></b>			
3501	Sale of Municipal Property	29,000.00	24,495.24	0.00
3502	Interest on Investments	6,000.00	7,595.07	7,500.00
3509	Other <i>Cemetery / Library</i>	17,000.00	34,000.00	35,700.00
	<b><u>Interfund Operating Transfers In</u></b>			
3912	Special Revenue Fund <i>Dispatch</i>	47,000.00	9,218.00	90,688.00
3913	Capital Projects Fund	7,485.00	0.00	0.00
3914	Enterprise Fund	0.00	0.00	0.00
	Sewer	110,000.00	83,588.00	77,526.00
	Water	100,000.00	72,623.00	73,863.00
	Electric	0.00	0.00	0.00
3915	Capital Reserve Fund	45,000.00	45,000.00	0.00
3916	Trust & Agency Funds / <i>Landfill</i>	0.00	0.00	10,900.00
	<b>Total</b>	<b>\$921,545.00</b>	<b>\$890,090.42</b>	<b>\$876,374.00</b>



**LONG TERM DEBT REPAYMENT SCHEDULE**  
**(HIGHWAY GARAGE & TOWN HALL)**

AMORTIZATION SCHEDULE

Pmt #	Start of Period	Annual Interest Rate	Scheduled Balance	Actual Balance	Scheduled Payment	Interest Portion	Principal Portion
1	12/1995	5.94%	350,000.00	350,000.00	(35,000.00)	(20,790.00)	(14,210.00)
2	12/1996	5.94%	323,371.30	335,790.00	(35,000.00)	(19,945.93)	(15,054.07)
3	12/1997	5.94%	295,160.86	320,735.93	(35,000.00)	(19,051.71)	(15,948.29)
4	12/1998	5.94%	265,274.71	304,787.64	(35,000.00)	(18,104.39)	(16,895.61)
5	12/1999	5.94%	233,613.33	287,892.03	(35,000.00)	(17,100.79)	(17,899.21)
6	12/2000	5.94%	200,071.27	269,992.81	(35,000.00)	(16,037.57)	(18,962.43)
7	12/2001	5.94%	164,536.80	251,030.39	(35,000.00)	(14,911.20)	(20,088.80)
8	12/2002	5.94%	126,891.59	230,941.59	(35,000.00)	(13,717.93)	(21,282.07)
9	12/2003	5.94%	87,010.25	209,659.52	(35,000.00)	(12,453.78)	(22,546.22)
10	12/2004	5.94%	44,759.96	187,113.30	(35,000.00)	(11,114.53)	(23,885.47)
11			(0.00)	163,227.83	-	-	-

Loan Issue December 29<sup>th</sup>, 1995                                 219,155.87  
Loan Issue September 20<sup>th</sup>, 1996                             130,844.13  
Total Debt Issued as of December 31<sup>st</sup>, 1996 - **\$350,000.00**

TOTAL CAPITAL IMPROVEMENT EXPENDITURES

<u>Warrant Article</u>	<u>Budgeted</u>	<u>Total Expenditure</u>
WARRANT Public Works Garage	190,000.00	200,054.89
WARRANT Handicap Access	150,000.00	205,158.54
<b>**TOTAL**</b>	<b>\$350,000.00</b>	<b>\$405,213.43</b>

RECONCILIATION OF EXPENDITURES & REVENUES

<u>Total Capital Expenditure</u>	<u>\$405,213.43</u>
 <u>Sources of Revenue</u>	
Capital Improvement Loans	350,000.00
C.D.B.G. Fund	52,659.89
<u>General Fund</u>	<u>2,553.54</u>
<b>Total Revenues</b>	<b>\$405,213.43</b>

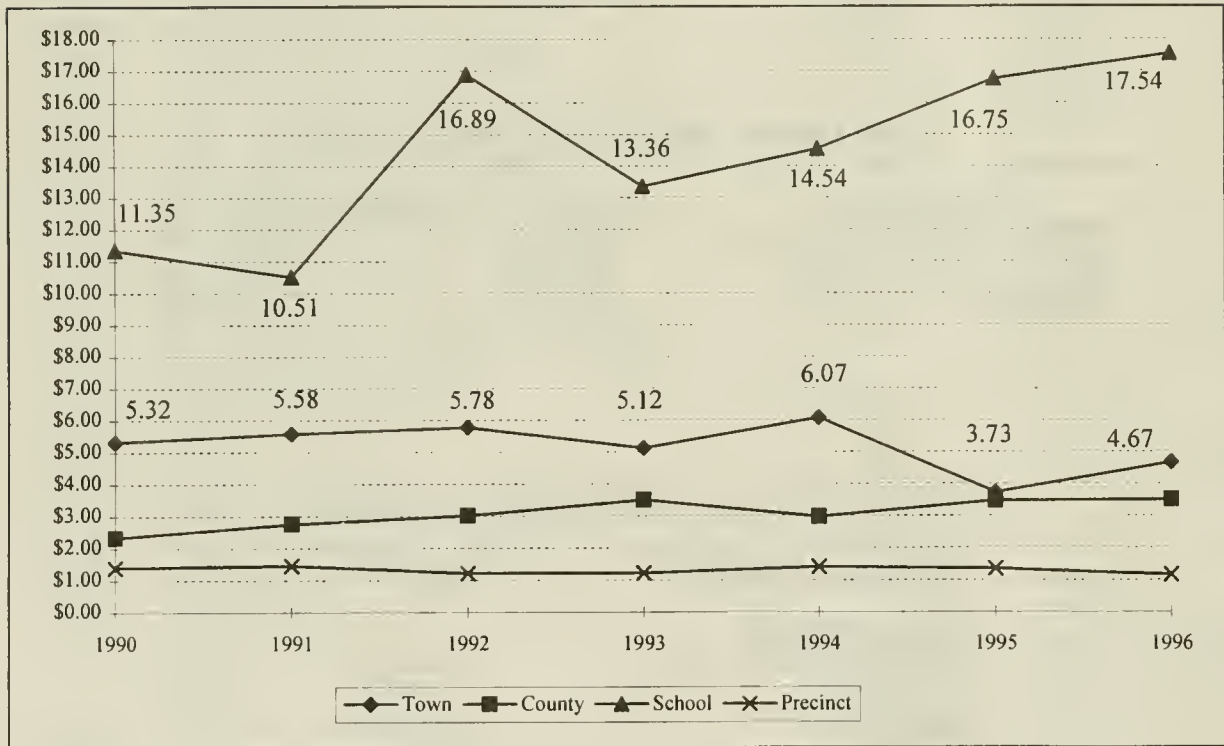
# HISTORIC TAX RATES 1990 - 1996

## TAX RATE BY COMPONENT 1990-1996

	1990	1991	1992	1993	1994	1995	1996
Town	5.32	5.58	5.78	5.12	6.07	3.73	4.67
County	2.34	2.76	3.02	3.50	2.97	3.47	3.50
School	11.35	10.51	16.89	13.36	14.54	16.75	17.54
Precinct	1.40	1.46	1.22	1.22	1.41	1.35	1.16
<b>Total</b>	<b>\$20.41</b>	<b>\$20.31</b>	<b>\$26.91</b>	<b>\$23.20</b>	<b>\$24.99</b>	<b>\$25.30</b>	<b>\$26.87</b>

Source: Town of Colebrook, Annual Town Report 1990-1996  
Town of Colebrook, Audited Financial Statements 1990-1995

## HISTORIC TAX RATES SINCE REVALUATION 1990-1996



Source: Town of Colebrook, Annual Town Report 1990-1996  
Town of Colebrook, Audited Financial Statements 1990-1995

# REPORT OF THE TOWN MANAGER

As I sit down to write my second Town Manager's Report, I am struck by how exciting this job continues to be and how quickly this first year has passed. It is amazing how my work here never seems to be repetitive. No doubt this is a function of dealing with different people each day; people who share a diversity of opinions. As a result your Town Manager's Report reflects a variety of activities and projects covering this past year.

So, what's new and different in 1996? The format of the Town Report is new. The larger format should make it easier to read. We have included a couple of new items such as the Town's audited financial statements for 1995, historic tax rates, the DRA's tax rate calculation, and a summary inventory of valuation.

Under the heading of firsts, the Town participated in the Community Visitation program that is sponsored by the New Hampshire Rural Development Council. The two day visit brought state and federal resource providers to Town to hear directly from Colebrook citizens about your concerns and plans for the future. The visit accomplished several things. It introduced state and federal decision makers to Colebrook and it allowed Colebrook citizens to participate directly in discussions with these decision makers. Afterwards, the Council provided a report highlighting the issues of greatest concern raised by Colebrook citizens during the Community Visit. The Council also provided resource referrals, and contact persons regarding grant opportunities. We have aggressively followed-up on these referrals.

The Community Visit also provided a springboard for the 21<sup>st</sup> Century Committee to craft Colebrook's first Citizen Survey. My thanks go out to the many people who made this effort possible. While the 21<sup>st</sup> Century Commission prepared the survey, the printing, copying, folding and stuffing of envelopes was done by Donna Caron, Camilla Davidson, Eva Hill, Lynn Jolin, Shelia and Katie Beauchemin. I also want to thank Barry Liebl for taking his already amazing customer service standards up a few notches. The folks at the Colebrook Post Office deserve special recognition and our thanks for processing and sorting approximately 1300 surveys. Brent Lyons provided the checklist via a diskette allowing a fairly large mailing list to be expeditiously compiled. We were able to complete this mailing during the busiest week of the year through the extra efforts of a dedicated staff.

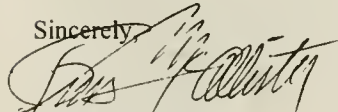
Keeping an eye towards addressing our future needs, the Town applied for and received a CDBG feasibility grant for a waste treatment study. A lot of background information necessary for the grant was provided by the Community Visit. Grants are awarded through a competitive process. Of all the applicants vying for a CDBG feasibility grant, Colebrook scored highest. After the feasibility study is complete the Town will apply for a full CDBG grant which could total \$700,000 over a two year period.

Concurrent to the above efforts my office has worked closely with the North Country Chamber of Commerce's Industrial Development Committee on economic development issues. Throughout the year we have engaged in a good deal of discussion regarding infrastructure enhancements to the Colebrook Industrial Park. Upon hearing of the natural gas pipeline project, slated to pass through Colebrook, we immediately contacted a federal resource provider at the Economic Development Administration requesting grant materials. In early January we met with an EDA representative and pitched an infrastructure enhancement plan for the industrial park. We have subsequently been invited to submit a pre-application with the EDA for an infrastructure grant in the amount of \$1,000,000 for a wastewater treatment plant upgrade, water and sewer extensions, industrial park expansion, and telecommunications enhancements.

Keeping Colebrook the unique and special place that it is takes constant care and investment, and 1996 saw a continuing commitment in this direction. Work to replace water and sewer lines, and the installation of storm drains on Lombard Street was completed. The long awaited elevator was installed in Town Hall and the west side of the building was insulated and new clapboard added. The Highway Department replaced the 10 year old six wheel International with a new ten wheeler that, unlike the older truck, carries enough sand to plow, sand & salt its entire route. The Colebrook Dispatch Center is now a consortium of paying members from surrounding New Hampshire and Vermont Towns.

With all these happenings going on it is far too easy to lose sight of and take for granted the people who make things happen here in Town; the Board of Selectmen and all the Town's employees. This is one of the constants in all the changes going on. I want to take advantage of this opportunity to thank everyone who is part of the Colebrook Team for their help in making my job such an exciting and rewarding one. And thanks to all our residents and volunteers for the enthusiasm you show in making Colebrook the special place that it is.

Sincerely,



Russell McAllister  
Town Manager



## TWENTY-FIRST CENTURY REPORT

The Twenty-First Century Committee has been meeting periodically for the last ten months with the goal of elucidating a vision to help carry Colebrook into the 21<sup>st</sup> century. The committee has discussed issues ranging from economical, educational, environmental to cultural. Throughout our discussions, there were a number of recurring themes that surfaced.

The committee felt very strongly that if Colebrook were to succeed in the 21<sup>st</sup> century they will need to view things more regionally. There are many issues that can only be dealt with on a local basis. However, because of our size and our remoteness some issues might be resolved better regionally. It is imperative that we take advantage of any and every opportunity to improve our community. Economic development, particularly with regard to tourism, would undoubtedly benefit from a regional approach. The long-awaited swimming pool might be closer to a reality if it were a regional project. In fact, the committee recommends the creation of a Wellness Center. This Center could provide fitness programs for all ages and hopefully activities for our children. The Center might sponsor events providing educational, cultural, and entertainment opportunities to enrich our families and community.

Clearly, the infrastructure of Colebrook needs to be maintained and periodically upgraded. The committee felt strongly that our community spirit needs to be nurtured. The community needs to take pride in its environment by maintaining clean and attractive properties. Public safety and friendly police presence are important goals as well. Colebrook has many assets which we must optimize in order to enter the 21<sup>st</sup> century as a leader and not a follower. Recently, the Rural Development council of New Hampshire came to Colebrook and was able to make some observations and recommendations to help us plan for the future. Our most valuable asset is our people and now is the time for the people to get involved in order that we are properly positioned for our entrance into the 21<sup>st</sup> century.

TWENTY-FIRST CENTURY COMMITTEE



## POLICE DEPARTMENT REPORT

The Colebrook Police Department is made up of four (4) full time officers, being supplemented by two (2) part-time officers. The officers of the Colebrook Police Department are responsible for patrolling sixty seven (67) square miles. Colebrook's population is approximately 2,600 citizens. We have the additional burden of three major U.S. Routes, all of which converge in the Town of Colebrook. The latest traffic estimates show that motor vehicle traffic on these three routes generate roughly three (3) million motor vehicles a year traveling through Colebrook. Our general duties consist of criminal investigations, prosecuting crimes in the District Court, preparing criminal cases for the Coos County Attorney to present in superior court, the enforcement of motor vehicle laws and the enforcement of Juvenile Laws.

This past year we again accomplished the majority of our goals. Through our aggressive approach in seeking out State and Federal grants we have received approximately \$127,000.00 for the Town of Colebrook. We have continued our Child Restraint Program, "I am a safe rider". This program is accomplished with the help of the Upper Connecticut Valley Hospital, Home Health, Kiwanis and the Colebrook Ambulance. The Colebrook Police Athletic League has grown and continues to be very successful. The Colebrook Police Department also continues to support a variety of other events in the community such as the Special Olympic Torch Run, Dixville Notch Race, Bike Rodeo, Moose Festival, Colebrook Days, and other events.

In 1996 we had a change over of personnel. James Farrell was hired to fill a full time vacancy and resigned shortly after being hired. Daniel Couture of Norton, Vermont was hired full time to replace him. Officer Carl Carlson resigned as a part-time officer after several years of service to Colebrook. Scott Newton of Gorham was hired to replace Carl. This past year we were unable to fill two other vacancies in the part-time ranks to give us a full roster to adequately provide coverage.

In 1996 we again had an increase in adult misdemeanor crimes with 238 criminal cases, 17 driving while intoxicated arrests, 467 motor vehicle stops, 72 motor vehicle accidents, 41 animal complaints, 35 domestics and 19 juvenile cases.

In the years past the last paragraph has always thanked all the other agencies that assist the Colebrook Police Department throughout the year. I would still like to thank them this year. THANK YOU TO ALL OF YOU.

This year I will leave the last paragraph to the individuals of the Colebrook Police Department, these are the people who truly give their heart and soul to the job and the community. If it were not for these folks all the programs, meetings, classes, hearings and other events that we are asked to attend would not be attended. They give their free time to make all the programs succeed and ask nothing in return and are doing this at the expense of their families whom we also owe a great deal to. Each and everyone of them should be congratulated a thousand times over. So let me be the first to say, STEVE, JIMMY, DANNY, JULES, SCOTT AND DANNY,

THANK YOU!!

*Michael J. Sielicki*  
Michael Sielicki  
Police Chief

COLEBROOK PUBLIC WORKS  
REPORT 1996

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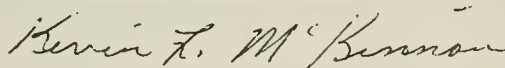
Lombard Street was the scheduled project for this summer. The project involved replacing piping and excavating the road. The men installed over 3000' of new piping and moved over 5000 yards of material. The sewer and water piping started at the island on NH Route 145. Granite curbing and a sidewalk were also added to Lombard Street. The paved portion of the street is two feet wider than that of the old street.

During the Lombard Street project the public works crew also graded, rock-raked and chlorided 203 miles of road. Slightly more than 2000 feet of brush was cut along both sides of Titus Hill Road. We have started an inventory of Town roads using the few recorded dimensions and information found in Town Meeting reports. This inventory will include the class of each road and the year any work was done if that information is available. We will also maintain a current inventory of road work we perform.

The same highway department crew also maintains our water and sewer works. Our sewer laboratory testing is done in-house at a cost savings of \$9800.00 per year.

We had a blockage in the sewer main on Academy Street this year due to tree roots growing into the pipe. We replaced 130 feet of 12 inch main to alleviate this problem. I wish to thank you, our townspeople, for your support, and I want to express my gratitude to all my crew for a job well done.

Sincerely,



Kevin F. McKinnon  
Public Works Director

# TOWN BUDGET

## GENERAL GOVERNMENT

### EXECUTIVE

	<u>Budget</u>	<u>Actual</u>	<u>Proposed</u>
	<u>1996</u>	<u>1996</u>	<u>Budget</u>
	<u>1997</u>	<u>1997</u>	<u>1997</u>
<u>BOARD OF SELECTMEN</u>			
EX Salaries - Selectmen	5,400.00	6,295.80	7,000.00
EX Legal	625.00	2,992.54	
EX Probate Court	10.00		
EX Tax Map Updates	600.00	640.50	650.00
EX Deed Recordings	75.00		
EX Printing		35.00	
EX Newspaper Notices	400.00	190.50	300.00
EX Dues & Subscriptions		1,644.81	17,100.00
EX Miscellaneous		188.94	
EX Safety Deposit Box Rental	25.00	25.00	25.00
EX Memorials	100.00	25.00	100.00
<b>**TOTAL**</b>	<b><u>7,235.00</u></b>	<b><u>12,038.09</u></b>	<b><u>25,175.00</u></b>
<u>TOWN ADMINISTRATION</u>			
TA Salary - Town Administrator	35,100.00	35,215.08	42,000.00
TA Training and Seminars	300.00	610.00	600.00
TA Copier Rental	3,000.00	1,595.02	1,600.00
TA Equipment Repairs	600.00		600.00
TA Dues & Subscriptions	1,300.00	734.95	750.00
TA Officer's Bonds	1,480.00		
TA Books & Periodicals	100.00	491.27	500.00
TA Office Equipment	540.00		540.00
TA Mileage		326.24	1,250.00
<b>**TOTAL**</b>	<b><u>42,420.00</u></b>	<b><u>38,972.56</u></b>	<b><u>47,840.00</u></b>
<u>TOWN MEETING</u>			
MTG Wages - Ballot Clerks	706.00	522.93	150.00
MTG Wages - Counters	303.00	166.29	115.00
MTG Wages - Police Specials	448.00		140.00
MTG Salary - Moderators	353.00	256.06	90.00
MTG Town Report Printing	2,000.00	1,985.00	2,000.00
MTG Ballots	44.00	30.00	44.00
MTG General Supplies	10.00		
MTG Postage	216.00		
MTG Meals & Services	125.00	110.79	54.00
<b>**TOTAL**</b>	<b><u>4,205.00</u></b>	<b><u>3,071.07</u></b>	<b><u>2,593.00</u></b>
<u>EMPLOYEE BENEFITS</u>			
EB BC/BS	29,486.00	40,612.21	48,700.00
EB Social Security	15,000.00	12,178.61	15,000.00
EB Medicare	5,020.00	4,335.16	5,000.00
EB NH Retirement	8,400.00	8,485.14	9,100.00
EB Disability / Life Insurance			1,000.00
<b>**TOTAL**</b>	<b><u>57,906.00</u></b>	<b><u>65,611.12</u></b>	<b><u>78,800.00</u></b>
<b>**TOTAL** Executive</b>	<b><u>111,766.00</u></b>	<b><u>119,692.84</u></b>	<b><u>154,408.00</u></b>

ELECTION AND REGISTRATION

	Budget	Actual	Proposed
	1996	1996	Budget
			1997
<u>TOWN CLERK</u>			
TC Salary - Town Clerk	3,267.00	3,267.00	3,365.00
TC Town Clerk Fee's	4,530.00	4,624.50	4,650.00
TC Training & Seminars	350.00	15.00	350.00
TC Telephone	72.00	37.92	
TC Printing	200.00	197.10	75.00
TC Newspaper Notices	51.00	52.00	115.00
TC Dog License	500.00	96.63	500.00
TC Vital Statistics	95.00	84.25	95.00
TC Dues & Subscriptions	20.00	20.00	20.00
TC Office Supplies	195.00	153.83	195.00
TC Postage	325.00	377.55	350.00
TC Equipment			2,750.00
TC Petty Cash	100.00		
TC Mileage	110.00	81.50	110.00
<b>**TOTAL**</b>	<b><u>9,815.00</u></b>	<b><u>9,007.28</u></b>	<b><u>12,575.00</u></b>

VOTER REGISTRATION

EL Wages - Supervisors	1,540.00	1,209.30	500.00
EL Newspaper Notices	176.00	220.00	100.00
EL Printing & Supplies	25.00	81.80	50.00
EL Postage	64.00	36.13	50.00
<b>**TOTAL**</b>	<b><u>1,805.00</u></b>	<b><u>1,547.23</u></b>	<b><u>700.00</u></b>

<b>**TOTAL** Election and Registration</b>	<b><u>11,620.00</u></b>	<b><u>10,554.51</u></b>	<b><u>13,275.00</u></b>
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FINANCIAL ADMINISTRATIONACCOUNTING & AUDITING

FA Wages Clerical	23,223.00	25,623.82	17,500.00
FA Auditing Services	4,050.00	6,075.00	5,000.00
FA Office Supplies	2,000.00	849.47	1,000.00
FA Postage	685.00	618.98	685.00
FA Books & Periodicals	139.00		
FA Equipment	539.00		540.00
<b>**TOTAL**</b>	<b><u>30,636.00</u></b>	<b><u>33,167.27</u></b>	<b><u>24,725.00</u></b>

ASSESSING

AS Assessing Services	7,500.00	5,072.99	7,500.00
<b>**TOTAL**</b>	<b><u>7,500.00</u></b>	<b><u>5,072.99</u></b>	<b><u>7,500.00</u></b>

TAX COLLECTION

TX Wages			17,500.00
TX Training & Seminars	300.00	40.00	300.00
TX Recording Fees	285.00	671.92	675.00
TX Discharges	425.00	146.00	200.00
TX Printing	300.00	639.74	650.00
TX Newspaper Notices	50.00		
TX Dues & Subscriptions			100.00
TX General Supplies	540.00	431.89	540.00
TX Postage	1,820.00	972.61	1,200.00
TX Equipment	540.00		540.00
TX Petty Cash	150.00	565.07	



	Budget <u>1996</u>	Actual <u>1996</u>	Proposed Budget <u>1997</u>
TX Mileage	50.00		200.00
<b>**TOTAL**</b>	<b><u>4,460.00</u></b>	<b><u>3,467.23</u></b>	<b><u>21,905.00</u></b>
<u>TREASURY</u>			
T Salary - Treasurer	901.00	900.84	901.00
<b>**TOTAL**</b>	<b><u>901.00</u></b>	<b><u>900.84</u></b>	<b><u>901.00</u></b>
<u>DATA PROCESSING</u>			
DP Software Support	3,000.00	1,199.75	1,500.00
DP Software Upgrades	3,500.00	238.95	3,000.00
DP Hardware Upgrades	10,000.00	10,617.11	5,000.00
<b>**TOTAL**</b>	<b><u>16,500.00</u></b>	<b><u>12,055.81</u></b>	<b><u>9,500.00</u></b>
<b>**TOTAL** Financial Administration</b>	<b><u>59,997.00</u></b>	<b><u>54,664.14</u></b>	<b><u>64,531.00</u></b>
<u>LEGAL EXPENSE</u>			
LE Town Attorney			2,000.00
LE Other Legal Expenses	575.00	933.98	1,050.00
<b>**TOTAL** Legal Expense</b>	<b><u>575.00</u></b>	<b><u>933.98</u></b>	<b><u>3,050.00</u></b>
<u>PLANNING &amp; ZONING</u>			
<u>PLANNING BOARD</u>			
PB Wages	1,545.00	1,407.31	1,500.00
PB Training & Seminars	200.00	120.00	200.00
PB Legal - Town	5,000.00	1,216.56	
PB Recording Fees	150.00	172.63	175.00
PB Newspaper Notices	300.00	252.00	300.00
PB Dues & Subscriptions	350.00	135.00	200.00
PB Petty Cash	200.00	162.39	
PB Mileage	150.00		150.00
<b>**TOTAL**</b>	<b><u>7,895.00</u></b>	<b><u>3,465.89</u></b>	<b><u>2,525.00</u></b>
<u>ZONING BOARD</u>			
ZBA Wages	100.00	58.97	100.00
ZBA Printing	100.00		25.00
ZBA Newspaper Notices	100.00	31.50	60.00
ZBA Dues & Subscriptions		75.00	75.00
ZBA Petty Cash	50.00		
<b>**TOTAL**</b>	<b><u>350.00</u></b>	<b><u>165.47</u></b>	<b><u>260.00</u></b>
<b>**TOTAL** Planning &amp; Zoning</b>	<b><u>8,245.00</u></b>	<b><u>3,631.36</u></b>	<b><u>2,785.00</u></b>
<u>GENERAL BUILDINGS</u>			
<u>GENERAL GOVERNMENT BUILDINGS</u>			
GB Wages - Custodial	6,175.00	5,833.72	6,175.00
GB Unemployment Comp.	400.00		
GB Telephone	6,550.00	5,899.63	6,550.00
GB Custodial Services	110.00		
GB Electricity	10,000.00	8,217.87	8,700.00
GB Heating Oil	3,500.00	7,033.58	4,000.00
GB Water		60.00	
GB Repairs & Maintenance	2,000.00	2,328.39	2,000.00
GB Insurance	17,000.00	34,088.00	18,600.00

	Budget	Actual	Proposed
	<u>1996</u>	<u>1996</u>	<u>1997</u>
GB Supplies			2,500.00
GB Custodial Supplies	2,600.00	3,778.27	1,000.00
GB Improvements to Grounds	200.00	17.95	100.00
GB Improvements to Buildings			15,000.00
GB Boiler Permit	50.00	25.00	30.00
GB Improvements			1,000.00
GB Furniture	1,950.00	2,028.75	750.00
<b>**TOTAL**</b>	<b><u>50,535.00</u></b>	<b><u>69,311.16</u></b>	<b><u>66,405.00</u></b>
<b>**TOTAL** General Buildings</b>	<b><u>50,535.00</u></b>	<b><u>69,311.16</u></b>	<b><u>66,405.00</u></b>

#### ADVERTISING & REGIONAL ASSOCIATION

North Country Council	2,033.00	2,033.32	1,950.00
<b>**TOTAL**</b>	<b><u>2,033.00</u></b>	<b><u>2,033.32</u></b>	<b><u>1,950.00</u></b>
<b>**TOTAL** General Government</b>	<b><u>244,771.00</u></b>	<b><u>260,821.31</u></b>	<b><u>306,404.00</u></b>

#### PUBLIC SAFETY

##### POLICE DEPARTMENT

PD Salaries - Chief	33,895.68	33,675.26	34,912.00
PD Crosswalk Guard	2,680.16	2,565.25	2,761.00
PD Wages - Patrolman's	58,589.44	54,098.31	58,500.00
PD Detail Wages		93.51	
PD Wages / Overtime	12,209.16	10,052.33	12,000.00
PD Wages - Specials	23,520.00	13,029.63	20,000.00
PD Training & Seminars	1,000.00	304.00	1,000.00
PD Physicals	400.00	268.50	400.00
PD Blood Test	100.00	60.00	100.00
PD Radio Maintenance	50.00	342.00	500.00
PD Vehicle Maint. & Repairs	1,500.00	2,114.46	1,500.00
PD Printing	150.00	169.00	150.00
PD Newspaper Notices	50.00	123.32	50.00
PD Dues & Subscriptions	50.00	228.65	250.00
PD Ammunition	600.00	541.25	800.00
PD Film Purchase	300.00	280.96	500.00
PD Film Developing	100.00	26.00	
PD Uniforms	4,430.00	4,528.53	7,200.00
PD Maintenance & Repairs		109.00	100.00
PD Gasoline	2,500.00	2,416.56	2,600.00
PD Certifications		40.00	40.00
PD Tires & Tubes	500.00	312.90	500.00
PD Equipment	1,100.00	1,491.26	1,500.00
PD Mileage	2,000.00	2,101.75	3,000.00
PD Meals		211.35	300.00
<b>**TOTAL**</b>	<b><u>145,724.44</u></b>	<b><u>129,183.78</u></b>	<b><u>148,663.00</u></b>

##### DISPATCH

DP Wages	60,000.00	61,345.18	70,000.00
DP BC/BS	8,750.00	7,313.70	10,538.60
DP Social Security	3,780.00	3,793.31	4,000.00
DP Medicare	870.00	889.63	900.00
DP Retirement System		292.54	400.00

	Budget	Actual	Proposed
	1996	1996	Budget
			1997
DP Training & Supplies	3,100.00	77.00	1,000.00
DP Telephone	1,200.00	1,005.23	1,200.00
DP Repairs & Maintenance	1,000.00	751.80	1,000.00
DP Office Supplies	100.00	150.00	150.00
DP Meals		194.44	200.00
DP Mileage		88.50	100.00
DP Office Space	1,200.00		1,200.00
<b>**TOTAL**</b>	<b>80,000.00</b>	<b>75,901.33</b>	<b>90,688.60</b>

#### FIRE DEPARTMENT

FD Training & Seminars		51.04	
FD Hydrant Service	9,400.00	2,360.00	
FD Permits	400.00	316.00	400.00
FD Newspaper Notices	75.00	81.00	75.00
FD Outside Fires	6,000.00	4,539.27	6,000.00
<b>**TOTAL**</b>	<b>15,875.00</b>	<b>7,347.31</b>	<b>6,475.00</b>

#### FD AMBULANCE

AM Ambulance Appropriations	17,120.00	17,124.10	12,845.00
<b>**TOTAL**</b>	<b>17,120.00</b>	<b>17,124.10</b>	<b>12,845.00</b>
<b>**TOTAL** Fire Department</b>	<b>32,995.00</b>	<b>24,471.41</b>	<b>19,320.00</b>
<b>**TOTAL** Public Safety</b>	<b>258,719.44</b>	<b>229,556.52</b>	<b>258,671.60</b>

#### HIGHWAYS & STREETS

##### ROAD MAINTENANCE

HW Salaries	8,094.00	8,571.95	12,870.00
HW Wages	66,300.00	71,182.63	69,615.00
HW Wages - Street Sweepers	2,500.00	3,895.63	2,400.00
HW Contracted Employees	1,000.00	1,100.00	4,500.00
HW Unemployment Insurance	100.00		
HW Railroad Lease	25.00	25.00	25.00
HW State Inspections	40.00	171.00	120.00
HW Heating Fuel & Oil	3,000.00	2,230.19	2,700.00
HW Water & Sewer	80.00		80.00
HW Sewer	120.00		120.00
HW Radio Repairs	100.00	204.42	500.00
HW Maintenance & Repairs	5,000.00	7,017.44	6,800.00
HW Rented Equipment	1,000.00	8,885.00	1,000.00
HW Newspaper Notices	350.00	40.50	50.00
HW Dues & Subscriptions	20.00	100.00	100.00
HW Tools & Equipment	2,500.00	2,633.52	7,000.00
HW Oxygen	420.00	194.21	200.00
HW Signs	3,500.00	255.91	3,500.00
HW Office Supplies			2,500.00
HW Chloride	7,500.00	6,000.00	6,000.00
HW Cold-Hot Patch	7,500.00	2,891.30	3,600.00
HW Sand, Gravel, Stone, Loam	9,110.00	9,750.00	300.00
HW Culverts-Steel	2,500.00	74.27	6,300.00
HW Fabric	1,000.00		
HW Vehicle Fuel	2,000.00	1,559.56	2,000.00

	Budget 1996	Actual 1996	Proposed Budget 1997
HW Sidewalk Repairs	500.00		720.00
HW Concrete	900.00		300.00
HW Diesel	6,500.00	6,249.94	6,000.00
HW Building Maintenance	300.00	295.66	1,000.00
HW Parts & Supplies	7,500.00	10,232.96	7,500.00
HW Tires & Tubes	3,300.00	2,254.89	3,600.00
HW Road Reconstruction	10,750.00		10,750.00
HW Safety Equipment	750.00	424.56	600.00
HW Gravel Pit Closure			3,200.00
HW Street Projects	65,960.45	49,856.85	42,000.00
<b>**TOTAL**</b>	<b><u>220,219.45</u></b>	<b><u>196,097.39</u></b>	<b><u>207,950.00</u></b>

#### SNOW PLOWING & REMOVAL

SN Equipment Maintenance			2,000.00
SN Sand	7,500.00	5,520.00	15,500.00
SN Salt	2,800.00	5,020.87	5,200.00
SN Parts & Supplies			5,000.00
<b>**TOTAL**</b>	<b><u>10,300.00</u></b>	<b><u>10,540.87</u></b>	<b><u>27,700.00</u></b>

#### STREET LIGHTING

SL Street Lighting ML	17,500.00	17,294.39	18,500.00
SL Light Replacement		621.36	
<b>**TOTAL**</b>	<b><u>17,500.00</u></b>	<b><u>17,915.75</u></b>	<b><u>18,500.00</u></b>

**\*\*TOTAL\*\* Highways & Streets**      **248,019.45**      **224,554.01**      **254,150.00**

#### SANITATION

##### SANITARY LANDFILL

SL Heating Fuel & Oil	350.00	304.94	350.00
SL Maintenance & Repairs		155.00	150.00
SL Printing	10.00	4.00	10.00
SL Newspaper Notices	20.00		10.00
SL Dues & Subscriptions	125.00	292.76	160.00
SL Certification Fees	100.00		160.00
SL Oxygen	50.00		
SL Supplies	1,200.00	564.30	750.00
SL Stickers	325.00	268.98	300.00
SL Gas	125.00	208.88	225.00
SL Gas Removal	100.00	230.00	150.00
SL Mileage	80.00	62.50	65.00
SL Closure Fund			
SL Test Wells	5,000.00	8,186.64	10,900.00
SL Escrow Account			
<b>**TOTAL**</b>	<b><u>7,485.00</u></b>	<b><u>10,278.00</u></b>	<b><u>13,230.00</u></b>

##### TRANSFER STATION

TS Salaries Part-Time	19,033.00	16,583.91	18,000.00
TS Construction			3,000.00
TS Hauling Services	13,750.00	21,934.84	19,000.00
TS Permit Fees		150.00	150.00
TS Tipping Fees	20,250.00	10,111.72	11,000.00
TS Hazardous Waste	2,500.00		



	Budget 1996	Actual 1996	Proposed Budget 1997
TS Escrow Account	1,000.00	1,451.36	750.00
<b>**TOTAL** Transfer Station</b>	<b><u>56,533.00</u></b>	<b><u>50,231.83</u></b>	<b><u>51,900.00</u></b>
<b>**TOTAL** Sanitation</b>	<b><u>64,018.00</u></b>	<b><u>60,509.83</u></b>	<b><u>65,130.00</u></b>
<u>RECYCLING PROGRAM</u>			
<u>RECYCLING</u>			
RR Hauling Services	5,000.00	6,309.83	6,371.00
RR Recycling Charges	5,000.00	5,713.80	6,371.00
<b>**TOTAL** Recycling</b>	<b><u>10,000.00</u></b>	<b><u>12,023.63</u></b>	<b><u>12,742.00</u></b>
<b>**TOTAL** Recycling Program</b>	<b><u>10,000.00</u></b>	<b><u>12,023.63</u></b>	<b><u>12,742.00</u></b>
<u>HEALTH</u>			
<u>HEALTH AGENCIES</u>			
HE Vershire	1,000.00	1,000.00	1,000.00
HE Community Action	2,050.00	2,050.00	2,050.00
HE Big Brothers / Sisters	200.00	200.00	200.00
HE Mental Health	2,400.00	2,400.00	2,400.00
HE Emergency Service	7,600.00	7,600.00	7,600.00
HE Community Health	9,500.00	9,500.00	9,500.00
<b>**TOTAL** Health Agencies</b>	<b><u>22,750.00</u></b>	<b><u>22,750.00</u></b>	<b><u>22,750.00</u></b>
<u>ANIMAL CONTROL</u>			
AC Veterinary Services	100.00	41.91	700.00
<b>**TOTAL** Animal Control</b>	<b><u>100.00</u></b>	<b><u>41.91</u></b>	<b><u>700.00</u></b>
<b>**TOTAL** Health</b>	<b><u>22,850.00</u></b>	<b><u>22,791.91</u></b>	<b><u>23,450.00</u></b>
<u>GENERAL ASSISTANCE</u>			
GA Training & Seminars	100.00		100.00
GA Electric	300.00	418.19	300.00
GA Rentals	3,000.00	2,941.92	3,000.00
GA Gas	300.00		300.00
GA Board & Care	100.00	341.04	100.00
GA Meals	100.00	24.06	100.00
GA Mileage	50.00	27.70	200.00
GA Burials	800.00		500.00
<b>**TOTAL** General Assistance</b>	<b><u>4,750.00</u></b>	<b><u>3,752.91</u></b>	<b><u>4,600.00</u></b>
<u>PARKS &amp; RECREATION</u>			
REC Salary P/T - Director		1,700.00	2,500.00
REC Maintenance & Repairs	1,200.00		
REC Program Supplies	500.00		
<b>**TOTAL** Parks &amp; Recreation</b>	<b><u>1,700.00</u></b>	<b><u>1,700.00</u></b>	<b><u>2,500.00</u></b>
<u>PATRIOTIC PURPOSES</u>			
PAT Memorial Day	500.00	500.00	500.00
<b>**TOTAL** Patriotic Purposes</b>	<b><u>500.00</u></b>	<b><u>500.00</u></b>	<b><u>500.00</u></b>
<b>**TOTAL** Parks &amp; Recreation</b>	<b><u>2,200.00</u></b>	<b><u>2,200.00</u></b>	<b><u>3,000.00</u></b>
<u>ECONOMIC DEVELOPMENT</u>			
ED Chamber of Commerce Signs			4,000.00
ED EDA Grant Application			4,000.00

	Budget	Actual	Proposed
	1996	1996	Budget
			1997
ED Colebrook Homepage	1,000.00	829.50	1,000.00
<b>**TOTAL** Economic Development</b>	<b>1,000.00</b>	<b>829.50</b>	<b>9,000.00</b>
<u>DEBT SERVICE</u>			
DS Debt Service - Principal	35,000.00	35,000.00	35,000.00
DS Debt Service - Interest	22,500.00	14,300.28	20,000.00
<b>**TOTAL** Debt Service</b>	<b>57,500.00</b>	<b>49,300.28</b>	<b>55,000.00</b>
<u>WARRANT ARTICLES</u>			
AR Purchase Equipment	104,000.00	52,944.00	
AR Police Cruiser	24,813.00	17,674.32	
<b>**TOTAL** Warrant Articles</b>	<b>128,813.00</b>	<b>70,618.32</b>	
<u>CAPITAL RESERVE</u>			
CR Equipment Purchase	10,000.00	10,000.00	15,000.00
CR Police Cruiser	7,000.00	7,000.00	10,000.00
CR Cruiser Radio	1,500.00	1,500.00	
<b>**TOTAL** Capital Reserve</b>	<b>18,500.00</b>	<b>18,500.00</b>	<b>25,000.00</b>
<u>COUNTY TAXES</u>			
County taxes		301,152.00	
<b>**TOTAL** County taxes</b>		<b>301,152.00</b>	
<u>PRECINCTS / VILLAGES</u>			
PV Fire Precincts		70,000.00	
<b>**TOTAL** Precincts</b>		<b>70,000.00</b>	
<u>SCHOOL DISTRICTS</u>			
<u>SCHOOL APPROPRIATIONS</u>			
SD School Appropriations		1,529,028.00	
<b>**TOTAL** School Appropriations</b>		<b>1,529,028.00</b>	
<b>**TOTAL** School Districts</b>		<b>1,529,028.00</b>	
Retirement - Town Manager		1,000.00	3,700.00
<b>**TOTAL** Budget Total</b>	<b>1,061,140.89</b>	<b>2,856,026.57</b>	<b>1,020,847.60</b>

# COLEBROOK WATER WORKS

WATER ADMINISTRATION	Budget 1996	Actual 1996	Requested 1997
WA Salary - Town Manager	0.00	385.05	0.00
WA Salary - Superintendents	8,420.00	8,702.27	10,704.20
WA Wages - Labor	8,557.00	9,294.64	8,985.00
WA Wages - Clerical	4,053.00	2,973.37	3,500.00
WO Contracted Employees	0.00	550.00	600.00
WA BC/BS	7,750.00	623.49	1,000.00
WA Insurance	1,581.00	545.00	550.00
WA Social Security	1,536.00	1,323.29	2,048.00
WA Medicare	365.00	309.69	486.00
WA Retirement	704.00	289.46	938.00
WA Training & Seminars	150.00	0.00	300.00
WA Legal	250.00	0.00	0.00
WA Telephone	500.00	494.17	500.00
WA Radio Repairs	50.00	0.00	50.00
WA Newspaper Notices	35.00	164.25	100.00
WA Dues	340.00	185.00	200.00
WA Certification Fees	50.00	115.00	160.00
WA Engineering Fees	3,500.00	0.00	0.00
WA Postage	750.00	0.00	0.00
WA Office Supplies	300.00	6.24	0.00
WA Petty cash	0.00	17.52	0.00
<b>**TOTAL**</b> Water Administration	<b>\$38,891.00</b>	<b>\$25,978.44</b>	<b>\$30,121.20</b>

WATER OPERATIONS	Budget 1996	Actual 1996	Requested 1997
WO Electricity	23,000.00	24,942.89	20,000.00
WO Maintenance	750.00	41.43	500.00
WO Rented Equipment	350.00	87.50	250.00
WO Mains	9,696.00	5,985.67	1,000.00
WO Hydrants	3,100.00	0.00	1,000.00
WO Meters & Equipment	1,860.00	1,803.70	12,000.00
WO Oxygen	40.00	0.00	0.00
WO Hot Top	1,550.00	173.57	480.00
WO Chlorine & Chemicals	420.00	174.00	225.00
WO Analysis	800.00	2,064.00	1,200.00
WO Gas & Oil	400.00	168.57	350.00
WO Tires & Tubes	400.00	113.90	200.00
WO Small Tools	400.00	380.63	700.00
WO Parts & Repairs	3,500.00	413.60	2,000.00
WO Truck Fund	1,000.00	0.00	1,000.00
WO Supply & Structures	1,200.00	494.45	3,250.00
WO Pumping Station	1,000.00	5.65	500.00
WO Purchase New Equipment	3,500.00	1,485.00	500.00
WO Testing Equipment	100.00	0.00	100.00
WO Safety Equipment	2,500.00	0.00	900.00
WO Equipment & Trucks	750.00	632.80	750.00
WO Services	800.00	0.00	500.00
WO Well Drilling	0.00	7,677.34	0.00
<b>**TOTAL**</b> Water Operations	<b>\$57,116.00</b>	<b>\$46,644.70</b>	<b>\$47,405.00</b>
<b>**TOTAL**</b>	<b>\$96,007.00</b>	<b>\$72,623.14</b>	<b>\$77,526.20</b>

# COLEBROOK SEWER OPERATIONS

SEWER OPERATIONS	Budget 1996	Actual 1996	Requested 1997
SO Salary - Town Manager	0.00	385.05	0.00
SO Salary - Superintendents	8,420.00	8,441.63	10,704.20
SO Wages - Labor	6,488.00	11,175.33	6,812.40
SO Wages - Clerical	4,039.00	2,973.37	3,500.00
SO Contracted Employees	0.00	550.00	0.00
SO BC/BS	7,750.00	623.55	1,000.00
SO Insurance	1,581.00	1,357.00	1,600.00
SO Social Security	1,451.00	1,423.68	2,048.00
SO Medicare	335.00	333.04	486.00
SO Retirement	648.00	304.16	938.00
SO Telephone	200.00	218.66	250.00
SO Medical Expenses	0.00	150.00	0.00
SO Electricity	4,000.00	2,875.87	3,000.00
SO Electricity	2,800.00	2,973.46	2,800.00
SO Electricity	3,300.00	4,043.66	3,400.00
SO Electricity	280.00	0.00	100.00
SO Electricity	750.00	800.25	750.00
SO Electricity	600.00	941.22	900.00
SO Electricity	12,000.00	9,076.40	8,500.00
SO Electricity	2,300.00	2,106.55	2,000.00
SO Radio Repairs	50.00	0.00	50.00
SO Maintenance	800.00	195.19	500.00
SO Rented Equipment	250.00	0.00	0.00
SO Newspaper Notices	15.00	47.25	50.00
SO Dues	0.00	85.00	85.00
SO Certification Fees	50.00	50.00	50.00
SO Engineering Fees	4,000.00	0.00	0.00
SO Mains	11,775.00	6,824.80	3,000.00
SO Oxygen	40.00	25.17	0.00
SO Hot Top	1,550.00	173.56	1,440.00
SO Chemicals	300.00	521.21	500.00
SO Postage	1,000.00	0.00	0.00
SO Gas & Oil	450.00	244.68	2,500.00
SO Tires & Tubes	240.00	102.90	200.00
SO Small Tools	300.00	270.91	300.00
SO Parts & Repairs	1,000.00	1,100.88	1,000.00
SO Office Supplies	300.00	11.05	0.00
SO Truck Fund	1,000.00	0.00	1,000.00
SO Supply & Structures	500.00	1,931.34	500.00
SO Pumps	1,000.00	4,743.07	1,000.00
SO Dam Registration	50.00	50.00	50.00
SO Ejector Pits	1,500.00	785.67	750.00
SO Manholes	3,000.00	1,769.00	2,000.00
SO Aerators	700.00	63.00	100.00
SO Lagoons	0.00	12,680.56	500.00
SO Purchase New Equipment	700.00	561.59	8,000.00
SO Safety Equipment	2,500.00	10.49	1,000.00
SO Equipment & Trucks	800.00	587.64	500.00
SO Petty Cash	35.00	0.00	0.00
SO Sewer Abatements	50.00	0.00	0.00
<b>**TOTAL** Sewer Operations</b>	<b>\$90,897.00</b>	<b>\$83,587.84</b>	<b>\$73,863.60</b>



WATER DEPARTMENT  
STATEMENT OF REVENUES & EXPENDITURES  
AS OF DECEMBER 31<sup>ST</sup>, 1996

SEWER DEPARTMENT  
STATEMENT OF REVENUES & EXPENDITURES  
AS OF DECEMBER 31<sup>ST</sup>, 1996

<u>Revenues</u>	<u>1996</u>
Water Supply System Charges	\$93,089.96
Other Charges for Services	2,654.39
<b>Total Revenues</b>	<b>\$95,744.35</b>

<u>Expenditures</u>	<u>1996</u>
Water Administration	\$25,978.44
Water Operations	46,644.70
<b>Total Expenditures</b>	<b>\$72,623.14</b>

<u>Excess (Deficit) of Revenues Over Expenditures</u>	<u>1996</u>
	<b>\$23,121.21</b>

No allowance for depreciation, nor earned income for investments is calculated. Town auditors are responsible for calculating changes in retained earnings. See Schedule 3 (water) of the auditors report.

<u>Truck Fund</u>	<u>1996</u>
Beginning Balance	\$6,566.26
Interest Earned	334.75
<b>Total Fund Balance</b>	<b>\$6,901.01</b>

<u>Meter Fund</u>	<u>1996</u>
Beginning Balance	\$4,354.71
Interest Earned	221.96
<b>Total Fund Balance</b>	<b>\$4,576.67</b>

<u>Revenues</u>	<u>1996</u>
Water Supply System Charges	\$124,412.79
Other Charges for Services	26,282.43
<b>Total Revenues</b>	<b>\$150,695.22</b>

<u>Expenditures</u>	<u>1996</u>
Sewer Operations	46,644.70
<b>Total Expenditures</b>	<b>\$83,587.84</b>

<u>Excess (Deficit) of Revenues Over Expenditures</u>	<u>1996</u>
	<b>\$67,107.38</b>

No allowance for depreciation, nor earned income for investments is calculated. Town auditors are responsible for calculating changes in retained earnings. See Schedule 4 (sewer) of the auditors report.

<u>Truck Fund</u>	<u>1996</u>
Beginning Balance	\$6,566.26
Interest Earned	334.75
<b>Total Fund Balance</b>	<b>\$6,901.01</b>

<u>Machinery &amp; Equipment</u>	<u>1995</u>
Water Department	\$1,100,668.74
Sewer Department	\$822,478.69
<b>Total</b>	<b>\$1,675,912.43</b>

The total machinery & equipment listed in the water & sewer departments for 1995 does not include water or sewer piping that runs beneath the Town. There is approximately fourteen (14) miles of water and sewer lines running beneath the Town. According to the engineering staff of North Country Council average replacement costs, including labor and materials is approximately \$60.00 per linear foot for water lines, and \$45.00 per linear foot for sewer lines. At an average cost of \$50.00 per linear foot, the net capital worth of fourteen miles of water and sewer line is approximately \$3,696,000. Total approximate value, exclusive of depreciation, of the water and sewer departments, including all lines, is \$5,371,912.43. Total retained earnings (Exhibit B-1) for water and sewer departments is \$478,513.94. Current retained earnings represent slightly more than 8% of all water and sewer assets.

# COLEBROOK CEMETERIES

CEMETERY	Budget 1996	Actual 1996	Requested 1997
CE Wages - Labor	23,000.00	20,475.74	20,550.00
CE Social Security	1,426.00	1,269.56	1,274.10
CE Medicare	334.00	296.82	297.98
CE Electric	75.00	80.06	80.00
CE Water	12.00	12.00	12.00
CE Insurance	350.00	288.00	350.00
CE Printing	200.00	239.00	300.00
CE Newspaper Notices	0.00	189.00	200.00
CE Parts & Supplies	250.00	543.26	0.00
CE Office Supplies	100.00	63.50	100.00
CE Maintenance & Repairs	1,500.00	1,679.51	1,800.00
CE Gas	500.00	438.97	750.00
CE Equipment Purchase	3,000.00	3,736.25	1,500.00
CE Trucks	300.00	520.00	500.00
CE Contracted Services	0.00	1080.00	1,000.00
CE Capital Improvements	0.00	0.00	4,000.00
CE Trust Funds	1,000.00	613.00	0.00
CE Plantings Trust	0.00	265.00	0.00
CE St. Brendan's	500.00	500.00	500.00
CE Outside Cemeteries	800.00	700.00	0.00
<b>**TOTAL** Cemetery</b>	<b>\$33,347.00</b>	<b>\$32,989.67</b>	<b>\$33,214.08</b>

<b><u>Estimated Revenue</u></b>	<b><u>1997</u></b>
Trust Funds, Care of Lots and Burials	<u>\$18,200.00</u>
<b><u>Total Budget Request</u></b>	<u>\$33,214.08</u>
<b><u>Total To be Raised by Taxes</u></b>	<u><u>\$15,014.08</u></u>

## CEMETERY TRUST FUNDS CREATED IN 1996

Fred & Clara Atherton	Clifton Boudle, Jr.
Mertyle Collins	Wesley & Beulah Hartwell
Derwood & Caroline Kelsea	Roger Kelsea
Beaton Marsh	Louise Streeter
Steven Sweeny	Brad Sweatt

## COLEBROOK PUBLIC LIBRARY REPORT

The library becomes increasingly busier each year. This year the library acquired new bookcases by people donating them in memory of a friend or loved one. The staff is now busy moving books and weeding the current collection, replacing out-dated volumes and non-circulating books.

The State Library made more budget cuts in July ending their free service of making catalog cards for libraries. A new computer program became available through the State enabling libraries to produce their own cards. The library will purchase a dot matrix printer to run the card stock for cards.

The Summer Reading Program "Reading....the Best Game Around" was well attended. Children learned of cultures in Japan, France, Spain and Australia and enjoyed a little "Tricky Business" with Sally Sherrard. A yearly favorite "The Little Red Wagon" was once again enjoyed by young and old alike. Children's Librarian, Rosalie Sweatt held a readathon and over 80 children (including infants) signed up to "Read for the Gold". A total of 2507 books were read in a six week period. Guest author, David Martin congratulated the young readers at the medal ceremony and got some ideas for his new books. Colette's Puppets helped the library celebrate Colebrook Days in June with a puppet show on the front lawn.

The children's library was busy with storyhours in both the spring and fall. 9,987 books, magazines, puzzles, puppets and cassettes were circulated. The children said goodbye to Rosalie Sweatt after 12 years as children's librarian. Teresa Hebert was hired to take her place.

The annual "Ski for Knowledge " race held by the Wilderness Ski Area in March was a lot of fun. Participants raced against time and answered trivia questions.

Adults materials circulated totaled 20,135 (magazines, books, cassettes, videos). Interlibrary loan is still popular and with a new service called Article Express certain magazine articles can be faxed or mailed within two days from the State Library.

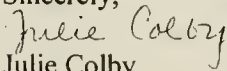
"After Frost, Poetry in New England" was an eight-week poetry program dealing with poet's styles after Frost. Poet Geoff Hewitt led the weekly discussions and visiting poets included Diane Swan and Wesley McNair. This program was funded by The National Endowment for the Humanities and was a joint project of the New England Foundation for the Humanities and New Hampshire Humanities Council.

The library still works on two projects originally started by grants: The "Read to Me" program gives newborns a T-shirt and board book and new parents get a pamphlet explaining what the library has for information and a bibliography of parenting materials. Each child is entitled to another book after its first birthday.

We also have the News and Sentinel read by Claire Owen weekly. This tape is available to anyone with reading disabilities.

The library would like to take this time to thank our faithful volunteers: Sini Foskett, Nancy Biron, Jean Caird, Jane Markstrom, Donna Forbes, and Jan Dutney. We would also like thank everyone who helps make our yearly booksale a huge success. Donations of time, money, food, and books throughout the year are greatly appreciated.

This is YOUR library, and with everyone's help we will continue to be a success.

Sincerely,  
  
Julie Colby  
Librarian



COLEBROOK PUBLIC LIBRARY REPORT  
FOR THE YEAR ENDING DECEMBER 31<sup>ST</sup>, 1996

**LIBRARY FUNDS**

<b>1. APPROPRIATED FUNDS</b>	
Balance on Hand January 1, 1996	0.00
'96 Town Meeting Appropriation	60,600.00
	<b><u>\$60,600.00</u></b>
<b>2. NON-APPROPRIATED FUNDS</b>	
Balance on Hand January 1, 1996	
<u>Checking Account</u>	5,875.28
<u>Petty Cash Account</u>	51.19
Bank Interest	99.93
Book Sales	1,475.63
Copying Fees	588.74
Donations	446.82
Miscellaneous (1)	451.82
Non-Resident Fees	956.00
Other Communities (2)	2,880.00
Overdue Fines	1,152.53
Replacement Books	131.30
Memorial Fund Receipts	650.00
Resale Sales	3,027.31
H. Hulse Memorial Donations	2,545.00
New Bookcase Fund	2,854.96
	<b><u>\$23,186.51</u></b>
<b>3. LOVERING MOUNTAIN ARTS ASSOCIATION:</b>	
Balance on Hand January 1, 1996	634.16
Interest & Earnings	0.80
	<b><u>\$634.96</u></b>
<b>4. MEMORIAL FUND:</b>	
Balance on Hand January 1, 1996	10,409.77
Interest	92.96
Earnings	696.71
Donations	150.00
Dr. Gifford's Book Sales	470.00
	<b><u>\$11,819.44</u></b>
<b>5. CAPITAL IMPROVEMENTS FUND:</b>	
Balance on Hand January 1, 1996	5,983.47
Earnings	460.88
Interest	36.85
Donations	50.00
	<b><u>\$6,531.20</u></b>
<b>6. HELEN HULSE MEMORIAL FUND:</b>	
Balance on Hand January 1, 1996	0.00
Transferred from Non-Appro. Fund	2,500.00
	2,500.00
<b>TOTAL LIBRARY FUNDS</b>	<b><u>\$105,272.11</u></b>

**EXPENDITURES**

<b>1. APPROPRIATED FUNDS</b>	
Postage	264.00
Insurance	1,131.00
Office/Library Supplies	1,538.47
Staff Training & Development	2,125.48
Advertising & Public Relations	324.25
Capital Improvements-Sidewalk	2,687.65
Telephone	978.37
Adult Books	4,016.67
Children Books	2,003.92
Adult Programs	0.00
Children Programs	551.29
Adult Periodicals	641.71
Children Periodicals	26.97
Maintenance	3,177.22
Payroll HI	454.40
Payroll FICA	1,942.82
Electricity	3,705.71
Fuel Oil	2,511.52
Water & Sewer	200.00
Librarian Salary	13,100.00
Professional Salaries	18,455.96
Appropriations Returned	762.59
Balance on Hand January 1, 1997	0.00
	<b><u>\$60,600.00</u></b>
<b>2. NON-APPROPRIATED FUNDS</b>	
Adult Books	4,347.03
Adult Programs	300.68
Advertising & Public Relations	40.00
Children's Books	1,345.68
Children's Programs	237.80
Copier Expenses	215.40
Maintenance	0.00
Miscellaneous (3)	615.17
Office/Library Supplies	5.81
Postage	94.72
Resale Purchases	2,789.49
Tapes, Audio & Vidio	786.99
Memorial Fund Deposits	620.00
Encumbered Prog. Fnds. Spent	396.22
Encumbered Prog Fnds. Returned	1,078.14
Bookcases	2,606.10
Helen Hulse Memorial Fund	2,500.00
Balance on Hand January 1, 1997	
<u>Checking Account (4)</u>	5,175.85
<u>Petty Cash Account</u>	31.43
	<b><u>\$23,186.51</u></b>



3. LOVERING MOUNTAIN ARTS ASSOCIATION:	
Bookcase Fund Donation	634.96
Balance on Hand January 1, 1997	0.00
	<u>\$634.96</u>
4. HELEN HULSE MEMORIAL FUND:	
Balance on Hand January 1, 1997	2,500.00
	<u>\$2,500.00</u>
5. MEMORIAL FUND:	
Balance on Hand January 1, 1997	11,819.44
	<u>\$11,819.44</u>
6. CAPITAL IMPROVEMENTS FUND:	
Balance on Hand January 1, 1997	6,531.20
	<u>\$6,531.20</u>
<b>TOTAL EXPENDITURES</b>	<b><u>\$105,272.11</u></b>

**FOOTNOTES**

1 Misc. Petty Cash Receipts	451.82
2 Columbia, NH	1,600.00
Clarksville, NH	400.00
Dixville, NH	375.00
Lemington, VT	345.00
Brunswick, VT	160.00
3 Bookcases Recognition Plaque	394.25
4 Encumbered:	
Bookcases	248.86
Capital Improvements	359.70
Technology Fund	4,000.00
Helen Hulse Mem. Fnd	45.00
Memorial Fund	30.00

## SALARIES, WAGES & OVERTIME

<u>Name</u>	<u>Department</u>	<u>Salary</u>	<u>Overtime</u>	<u>Name</u>	<u>Department</u>	<u>Salary</u>	<u>Overtime</u>
Adair, Wallace	Fireman	502.15			Dispatch	162.93	
Adams, Daniel E.	Dispatcher	308.00		Davis, Janice	Trustee	250.00	
Beauchemin, Sheila M.	Town Clerk	3,267.00		Davison, Camilla J.	Town Clerical	12,144.69	240.56
	Clerk Fees	4,624.50			Water	2,250.04	
Belanger, William J.	Street Sweeper	2,725.25			Sewer	2,250.04	
Berry, Kevin S.	Highway	9,153.36	4,222.08	Dion, Peter E.	Fireman	300.25	
	Water	5,551.94	790.25	Divney, Michael	Trustee	250.00	
	Sewer	6,875.55	702.67	Doe, Frank G.	Street Sweeper	119.00	
	Transfer Station	314.65	167.42	Ducret, Philip W.	Fireman	936.25	
	Janitorial	157.33		Duke, Murray C.	Fireman	501.50	
Boivin, Chad N.	Street Sweeper	136.00		Dustin, Carol	Fireman	163.00	
Bond, Bethany A.	Street Sweeper	106.25		Edwards, Daniel B.	Fireman	1,034.63	
Breton, Steve M.	Police Officer	19,709.69	3,762.35	Estabrook, Kathleen M.	Transfer Station	1,163.58	
Bromage Jr., Willard G.	Fireman	352.00		Farrell Jr., James G.	Police Special	4,657.09	661.44
Bromage, Linda	Fireman	85.25		Farrell, Dorothy J.	Dispatcher	1,697.05	
Brooks, Brett A.	Fireman	509.04		Faucher, Cynthia L.	Library	285.00	
Brooks, Myra J.	Dispatcher	845.00		Faucher, Thomas	Fireman	343.50	
Brooks, William F.	Transfer Station	4,028.60		Felone, Frederick R.	Dispatcher	4,600.00	
Brown, Darren S.	Highway	10,639.72	964.05	Fogg, Jonathan P.	Fireman	216.00	
	Water	1,414.56	153.15	Frizzell, Wayne A.	Fireman	257.25	
	Sewer	1,976.88	98.04	Gilbert, Richard W.	Fireman	179.00	
	Transfer Station	521.88	41.28	Gooch, Robert W.	Ass. Moderator	256.06	
	Janitorial	48.16		Gorman, Marie C.	Ballot Clerk	101.81	
Bunnell, Earl A.	Fireman	868.00			Counter	84.84	
Butler, Brian D.	Street Sweeper	131.75		Gorman, Patrick R.	Fireman	136.75	
Caird, Jean B.	Library	3,399.77		Gould, Donna M.	Dispatcher	13,459.00	372.02
Cameron, Chandra D.	Town Clerical	156.19		Gould, George W.	Selectman	1,848.60	
Campbell Stacey J.	Library	1,175.00			Fireman	93.38	
Carlson, Carl T.	Police Special	2,206.98	60.30	Grassette, Robert W.	Cemetery	3,730.00	52.50
Caron, Donna J.	Town Clerical	12,877.04	49.15	Gray, Suzanne D.	Counter	15.43	
	Water	723.33		Hall, Wayne E.	Street Sweeper	27.63	
	Sewer	723.33		Hann, Bradley A.	Highway	19,552.88	3,256.55
	Planning Board	1,222.53	184.78		Transfer Station	795.51	
	Zoning Board	58.97			Sewer	505.14	22.55
Carrier, Bernard P.	Fireman	224.75			Water	588.58	14.60
Cauler, Nancy	Dispatcher	9,925.63	87.75	Haynes, Ronald G.	Highway	19,701.34	3,692.65
Colby, David W.	Counter	9.26			Transfer Station	235.47	105.21
	Fireman	953.25			Water	661.32	120.24
Colby, Julie D.	Librarian	13,136.00			Sewer	791.58	202.92
Colby, Stephen	Fireman	310.25			Janitorial	45.09	
Collins Jr., Walter S.	Cemetery	4,020.00	86.25	Hebert, Solange	Ballot Clerk	112.61	
Collins, David S.	Checklist	362.73			Counter	27.45	
	Fireman	282.75		Hebert, Teresa T.	Library	220.00	
Couture, Daniel R.	Police Officer	10,424.12	1,685.05	Hicks, Andrew	Fireman	52.75	
	Specila Details	117.92		Hicks, Janet B.	Ballot Clerk	37.02	
Cross, David	Fireman	121.50		Hill, Eva L.	Janitor	5,583.14	
Crossley Jr., Jimmy W.	Police Officer	18,851.87	4,552.87	Hopps, Kerry V.	Dispatcher	117.00	
	Special Details	251.17		Hughes, Ronald J.	Fireman	2,032.50	

## SALARIES, WAGES & OVERTIME

<u>Name</u>	<u>Department</u>	<u>Salary</u>	<u>Overtime</u>	<u>Name</u>	<u>Department</u>	<u>Salary</u>	<u>Overtime</u>
Hulse Jr., Granvyl G.	Trustee	250.00		Rice, Lee	Police Special	1,222.08	
Hurley, Chad J.	Street Sweeper	123.25		Shallow, Blandine	Treasurer	900.84	
Jannenga, Aline L.	Dispatcher	6,173.70	97.50	Sheltry, Bradley H.	Fireman	839.38	
Jolin, Belinda A.	Dispatcher	13,164.68	324.79	Sielicki, Michael J.	Police Chief	33,675.26	
Kennett, Jules A.	Police Special	2,005.80			Special Detail	128.00	
	Selectman	1,848.60		Skousen, Natalya K.	Library	85.00	
	Fireman	127.00		Sweatt, Rosalie A.	Library	9,584.34	
King Sr., Frederick W.	Selectman	1,848.60		Walsh, Joan N.	Library	4,052.18	
Langley, William G.	Police Officer	4,195.76	247.19	Wentzell, Sally S.	Town Manager	21,010.31	
Laquerre, Danielle M.	Street Sweeper	114.75			Water	385.05	
Lawton, Richard E.	Fireman	378.5			Sewer	385.05	
Lawton, Robert J.	Fireman	334.63		Whitaker, Michael	Fireman	46.00	
Lemieux, Robert J.	Fireman	261.63		Woodard, David R.	Fireman	513.98	
Lyons, Brent W.	Checklist	493.47		Woodard, Russell	Fireman	287.00	
Lyons, Daniel R.	Police Special	377.68					
MacLean, Linda O.	Crosswalk	2,565.25		<hr/>			
Marquis, Julien R.	Fireman	271.25		Total Wages		\$ 466,516.07	
Martin, Autumn M.	Town Clerical	156.19		Total Overtime		\$ 27,028.29	
Martin, Michael L.	Street Sweeper	136.00		<b>Total Wages &amp; Overtime</b>		<b>\$ 493,544.36</b>	
Martin, Roland B.	Cemetery	12,323.01		<hr/>			
McAllister, Russell S.	Town Manager	33,075.00					
McKinnon, Brett W.	Transfer	689.28					
	Cemetery	48.06					
McKinnon, Kevin F.	Water	8,702.27					
	Sewer	8,441.63					
	Transfer Station	8,521.03					
	Highway	8,571.95					
	Cemetery	50.92					
Mills, Robert	Fireman	388.25					
Neary, William H.	Fireman	511.38					
Nelsson, Christy A.	Street Sweeper	136.00					
Newton, Scott A.	Police Special	2,600.00					
	Special Details	64.00					
Noyes, Audrey W.	Checklist	353.10					
Ouimette, Daniel R.	Fireman	147.50					
	Ballot Clerk	50.91					
	Counter	29.31					
Owen, Frank H.	Ballot Clerk	189.73					
Paquette, Marissa D.	Street Sweeper	97.75					
Paquette, Michael P.	Firemen	241.25					
Paquette, Raymond	Fireman	419.15					
Parker, Ricky	Fireman	156.75					
Pearson, Michael	Fireman	950.00					
Placey, Tonya M.	Street Sweeper	119.00					
Porter, Pearl B.	Ballot Clerk	30.85					
Poulin, Edward A.	Fireman	407.25					
Purrington, David W.	Fireman	299.00					
Rappe, Stanley J.	Dispatcher	10,000.00	10.13				

## TREASURER'S REPORT

Blandine Shallow, Treasurer

Beginning balance as of January 1 <sup>st</sup> , 1996	\$473,535.87
Total Deposits	\$3,542,720.23
Interest	\$ 8,855.07
Transfer to CD	\$460,000.00
Checks Drawn	<u>\$3,394,066.93</u>
Balance as of December 31 <sup>st</sup> , 1996	<u>\$171,044.24</u>

## TRUSTEE OF TRUST FUNDS REPORT

### PRINCIPAL

<u>Tust Fund</u>	<u>Balance Beginning of Year</u>	<u>New Funds Created</u>	<u>Withdrawals During Year</u>	<u>Balance End of Year</u>
Citizens Bank	125,825.00	4,675.60	825.00	129,675.60
First Colebrook Bank	247686.10	15,340.68	9,700.00	253,326.78
NHPDIP	607,298.62	25,000.00	48,375.54	583,923.08
<b>Total</b>	<b><u>\$980809.72</u></b>	<b><u>\$45,016.28</u></b>	<b><u>\$58,900.54</u></b>	<b><u>\$966,925.46</u></b>

### INTEREST

<u>Tust Fund</u>	<u>Balance Beginning of Year</u>	<u>Income During Year</u>	<u>Expended During Year</u>	<u>Balance End of Year</u>
Citizens Bank	16,909.71	13,967.40	20,877.05	10,000.06
First Colebrook Bank	1,1690.97	3,1612.12	20,615.14	22,687.95
NHPDIP	47,842.11	53,239.34	18,428.36	82,653.09
<b>Total</b>	<b><u>\$76,442.79</u></b>	<b><u>\$98,818.86</u></b>	<b><u>\$59,920.55</u></b>	<b><u>\$115,341.10</u></b>

### COMBINED PRINCIPAL & INTEREST

<u>Tust Fund</u>	<u>Total Principal &amp; Interest End of Year</u>
Citizens Bank	139,675.66
First Colebrook Bank	276,014.73
NHPDIP	666,576.17
<b>Total</b>	<b><u>\$1,082,266.56</u></b>



# TAX COLLECTOR'S REPORT

## LEVIES ISSUED (DEBITS)

<u>Uncollected Taxes</u>				
<u>Beginning of Year:</u>	<u>1996</u>	<u>1995</u>	<u>1994</u>	<u>1993</u>
Property Taxes		240,039.18		
Resident Taxes		2,260.00	240.00	251.00
Land Use Change		380		
Yield Taxes		3,837.44		
Int. & Pen.		927.49		
<b><u>Taxes Committed</u></b>				
<b><u>This Year:</u></b>				
Property Taxes	2,232,355.63			
Resident Taxes	13,510.00			
Land Use Change	12,896.00			
Yield Taxes	19,978.65			
Overpayment:				
Property Taxes		236.72		
Interest Collected on				
Delinquent Taxes	4,228.06	16,522.60		
Penalties Collected on				
Delinquent Taxes:	2,035.75	751.00	8.00	13.00
<b><u>Total Debits</u></b>	<b><u>\$2285004.09</u></b>	<b><u>\$264954.43</u></b>	<b><u>\$248</u></b>	<b><u>\$264</u></b>

## TAXES RECEIVED (CREDITS)

<u>Remitted To Treasurer</u>				
<u>During Fiscal Year:</u>	<u>1996</u>	<u>1995</u>	<u>1994</u>	<u>1993</u>
Property Taxes	1,947,741.92	239,264.70		
Resident Taxes	10,902.34	1,620.00	80.00	121.00
Land Use Change	8,692.00	380.00		
Yield Taxes	18,841.83	3,837.44		
Interest	4,228.06	16,523.31		
Penalties	1,180.53	1,677.78	8.00	13.00
<b><u>Abatements Made:</u></b>				
Property Taxes	45,407.53	1,011.20		
Resident Taxes	430.00	150.00	20.00	
Land Use Change	930.32			
<b><u>Uncollected Taxes</u></b>				
<b><u>End of Year:</u></b>				
Property Taxes	239,206.18			
Resident Taxes	2,177.66	490.00	140.00	130.00
Land Use Change Tax	3,273.68			
Yield Taxes	1,136.82			
Penalties Uncollected	855.22			
<b><u>Total Credits</u></b>	<b><u>\$2,285,004.09</u></b>	<b><u>\$264,954.43</u></b>	<b><u>\$248.00</u></b>	<b><u>\$264.00</u></b>

## TAX LIENS

(UNCOLLECTED)

<u>Unredeemed Liens</u>	<u>1995</u>	<u>1994</u>	<u>1993</u>
Balance at Beginning of Fiscal Year:		124,734.53	66,421.90
Liens Executed During Fiscal Year:	160,293.48		
Interest & Cost of Collection After Lien Execution:	4,733.01	10,995.88	10,686.54
Interest			309.65
Lien Cost	3,281.50		
<u>Total Debits</u>	<u>168,307.99</u>	<u>135,730.41</u>	<u>77,418.09</u>

## TAX LIENS

(COLLECTED)

<u>Remittance to Treasurer:</u>	<u>1995</u>	<u>1994</u>	<u>1993</u>
Redemption	68,517.96	52,923.91	47,016.55
Interest / Costs After Lien Execution	4,733.01	10,341.40	10,996.19
Lien Cost	3,281.50		
Uncollected Interest and Penalties		654.48	
Abatements of Unredeemed Taxes	20,592.32	20,595.04	
Liens Deeded To Municipalities			19,405.35
Unredeemed Liens Balance End of Year	71,183.20	51,215.58	
<u>Total Credits</u>	<u>\$168,307.99</u>	<u>\$135,730.41</u>	<u>\$77,418.09</u>

OFFICE OF THE TOWN CLERK

During the year ending 1996, I have recorded in this office 26 deaths, 55 births, and 32 marriages. I have issued 3,086 motor vehicle registrations, amounting to the sum of \$274,924.00.

The sum of \$2,430.50 was paid to me for 372 dog licenses. Out of this, \$740 was turned over to the state. Dog fines in the amount of \$80 were collected. I received \$14.00 in filing fees, \$75.00 in bad check collection fees, \$26.00 for bicycle licenses and \$50.00 for copies of the voter checklist.

A total of \$2,560.00 was received for marriage licenses and vital statistics abstracts. This amount was turned over to the state.

A total of \$280,159.50 was deposited by me with the Town Treasurer.



Sheila M. Beauchemin  
Town Clerk

MARRIAGES

Registered in the Town of Colebrook for the Year Ending December 31, 1996

<u>Date</u>	<u>Name of Bride and Groom</u>	<u>Residence of Each at Time of Marriage</u>			
<u>January</u>					
6	Emile Joachim Babin, Jr. B. Karen K. Keasler	Cambridge, MA Cambridge, MA	8	John Wesley Masten Stacy Lanette Hunt	Alvord, TX Alvord, TX
			8	Kerry Dean Haynes Kathleen Lisa Lawton	Colebrook, NH Colebrook, NH
<u>March</u>					
23	William Gerard Gilbert Deborah Anne Dantonio	Halifax, MA Halifax, MA	15	Brett Robert Larsen Kellie Ann Austin	Mt. Pleasant, SC Mt. Pleasant, SC
29	Mark R. Deslandes Bonita Farrar	Westfield, VT Westfield, VT	15	Michael K. O'Leary, Jr. Amanda Lyn Lovett	Colebrook, NH Colebrook, NH
<u>May</u>					
4	Christian H. Rainville Rebecca J. Hassett	Colebrook, NH Colebrook, NH	15	Richard Reginald Rancourt II Carrie Lynne Rancloes	Stewartstown, NH Stewartstown, NH
25	Peter Varn Russell Jennifer Devereaux Chenevert	St. Johnsbury, VT St. Johnsbury, VT	22	Daniel J. Fournier Rita L. Hart	Bloomfield, VT Bloomfield, VT
<u>June</u>					
1	Peter A. Hammen Kathy L. Edwards	Chichester, NH Colebrook, NH	<u>July</u>		
			4	Mark Meyuhas Diana Lynne Nadeau	Marina Del Rey, CA Marina Del Rey, CA
			4	Paul J. Daigle Mary Ann Bradanese	Burlington, VT Burlington, VT

13 Dennis Auther Bishop Colebrook, NH  
Amanda Jean Laro Colebrook, NH

20 James David Reynolds Colebrook, NH  
Judy L. Hartlen Colebrook, NH

August

3 Irving Fredrick Pollard, Jr. Colebrook, NH  
Heather Faye Placey Colebrook, NH

10 Timothy Guy Haynes Colebrook, NH  
Linda Michelle Bolton Colebrook, NH

August

17 Rene A. Lapierre Colebrook, NH  
Donna L. Grady Colebrook, NH

24 Shawn Alan Cass Colebrook, NH  
Christina Sue Goodreau Colebrook, NH

31 Jefferson Paul Rowland Peabody, MA  
Lauren Deborah Gagnan Peabody, MA

September

7 Andrew James Pearson Kalispell, MT  
Lorraine Denise Delamarter Kalispell, MT

7 Gregory George Worthen Dixville, NH  
Denise Lynne Knoderer Dixville, NH

8 Roger Alan Hanks Colebrook, NH  
Marcy Lee Farrar Colebrook, NH

14 Robert James Woodbury Newport, NH  
Raymonde Lanctot Colebrook, NH

14 Sean Thomas Peistrup Colebrook, NH  
Monique M. Dauphinais Colebrook, NH

14 Randall Robert Rainville Colebrook, NH  
Gena Lea Elliott Colebrook, NH

15 Dean Russell Ingram Colebrook, NH  
Suzanne C. Dagesse Colebrook, NH

1 Daniel R. Lyons Colebrook, NH  
Melony S. Caron Colebrook, NH

October

19 Frank W. Hausmann Edgewater, MD  
Sheila Fay Fitzpatrick Needham, MA

19 Lewis David Sweatt Millsfield, NH  
Paula Jean McCowen Millsfield, NH

November

23 Daniel Joseph Alfred Gills Cotnoir Colebrook, NH  
Susan Lorraine McKinnon Colebrook, NH

30 Steven Wayne Arnold Colebrook, NH  
Lisa L. Judd Bloomfield, VT

December

7 Michael Joseph Hamilton, Jr. Colebrook, NH  
Michelle Lynn Klebe Colebrook, NH

27 Robert Brandon Layne Bedford, MA  
Lorraine Margaret Wall Bedford, MA

29 John Harold Shatney Colebrook, NH  
Tricia Ann Davidson Colebrook, NH



## BIRTHS

Registered in the Town of Colebrook for the Year Ending December 31, 1996

<b>Date</b>	<b>Place</b>	<b>Name of Child</b>	<b>Name of Father</b>	<b>Maiden Name of Mother</b>
<b>July 1995</b>				
10	Colebrook	Esther Rose Carr	Edward E. Carr	Kathy M. Cavanaugh
<b>January</b>				
13	Colebrook	Tanyka Rose-Marie Choquette	Donald J. Choquette	Theresa M. Reynolds
<b>February</b>				
4	Colebrook	Mallorie Christine Madore	Daniel T. Madore	Cindy L. Covill
20	Colebrook	Evan Luc Doyon	Yvan V. Doyon	Paula M. Thibeault
<b>March</b>				
5	Colebrook	Albert Joseph Marquis	Jules R. Marquis	Heidi A. Kenney
<b>April</b>				
9	Colebrook	Nicholas Michael Bouchard	Michael L. Bouchard	Lisa M. Dagesse
15	Colebrook	Sage Marie Purrington	Timothy M. Purrington	Tammy J. Marquis
19	Colebrook	Dillon Joseph Begin	David J. Begin	Wanita J. Rowell
26	Colebrook	Daniel Gilles Marquis, Jr.	Daniel G. Marquis, Sr.	Ann M. Cameron
<b>May</b>				
4	Colebrook	Zachary Stephen David Howe	Wayne T. Howe	Anna L. Parker
6	Colebrook	Charlotte Emmaline Keezer	Curtis M. Keezer	Claudette R. Hartwell
10	Colebrook	Delanie Rae Stone	Gregory P. Stone	Donna L. Smith
20	Colebrook	Connor Mark Lyons	Paul M. Lyons	Kirsten F. Koch
<b>July</b>				
1	Colebrook	Darren Scott Goudreau	Paul E. Goudreau	Beth M. Angevine
4	Colebrook	Justin Raymond Siewierski	Richard A. Siewierski	Sue E. Martin
5	Colebrook	Emily Danielle Brosseau	Michael R. Brosseau	Avis E. Lantagne
25	Colebrook	Savanna Malerie Rancloes	David W. Rancloes	Melanie A. Paquette
25	Lancaster	Kassie Ericka Houde	Eric W. Houde	Gwendolyn L. Jeffers
28	Lancaster	Clancy Helen Theresa Phillips	Scott E. Phillips	Christine C. McGee
29	Colebrook	Sierra Marie Saari	Randall A. Saari	Gina M. Prehemo
<b>August</b>				
7	Colebrook	Nicholas James Dellavolpe	Joseph M. Dellavolpe	Laurie A. Allard
15	Colebrook	Makayla Anne Lesperance	George A. Lesperance	Patricia A. McCabe
17	Colebrook	Amanda Patricia Gamache	Ricky D. Gamache	Michelle J. Elgart
<b>September</b>				
4	Colebrook	Johnathan Joseph Arthur Richard	Joseph A. Richard	Monica M. Hicks
11	Colebrook	Dillon Robert Cote	Hector R. Cote, Jr.	Angela F. Wheeler
12	Lebanon	Jessica Anna-Corinne Kennett	Jules A. Kennett	Barbara A. Dustin
14	Colebrook	Andrew James Grittner	James W. Grittner	Linda R. Wheeler
23	Colebrook	Jacob Daniel Gray	Roger E. Gray	Anne E. Anderson
26	Colebrook	Molly Allisa McLeod	Bruce A. McLeod	Mary L. Shawney

<b>October</b>				
25	Colebrook	Sierra Autumn Schmidt	Corey A. Schmidt	Colleen A. Rafferty
28	Colebrook	Monica Lynn Couture	Randall J. Couture	Jennifer L. Bijeau
<b>November</b>				
2	Berlin	Creed Coleman Hawes Cooney	Jamie A. Cooney	Traci L. Hawes
9	Colebrook	James Thomas Kelly	Sean P. Kelly	Donna K. Carrien
14	Colebrook	Kacie Danielle Riendeau	Paul N. Riendeau	Karen Collins
15	Colebrook	Megan Marie Flanagan	Norman J.G. Flanagan	Angela M. Chicoine
24	Colebrook	Ezra Ellis Carr	Edward E. Carr	Kathy M. Cavanaugh
28	Colebrook	Robert John Davis	Homer R. Davis	Sonia M. Cotnoir
28	Colebrook	Richard Homer Davis	Homer R. Davis	Sonia M. Cotnoir
<b>December</b>				
5	Lancaster	Desmond Adrian Covell	Dwayne O. Covell	Kathleen M. Scott
10	Colebrook	Michael Kevin O'Leary III	Michael O'Leary, Jr.	Amanda L. Lovett

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## DEATHS

Registered in the Town of Colebrook for the Year Ending December 31, 1996

Date	Place	Name	Name of Father	Maiden Name of Mother
<b>January</b>				
20	Colebrook	Shawn Michael Sargent	Douglas Sargent, Sr.	Debra M. Trottier
27	Colebrook	Helen E. Smith	George Jackson	Alda Freeman
<b>February</b>				
20	Colebrook	Francis Gardner Chapple	John Chapple	Kate Gardner
<b>March</b>				
8	Colebrook	Ethel I. Daniels	Robert Markwell	Lephie Dingman
9	Colebrook	Marjorie R. Bedard	Earl Scott	Mildred Bushaw
11	Colebrook	Jean Hodsdon	Harrison Hodsdon	Edith Childs
18	Colebrook	Beulah Hartwell	George Jackson	Alda Freeman
21	Florida	Jannice Swail Baker	Clark E. Swail	Alice Aldrich
<b>April</b>				
15	Colebrook	Pamelia Danalda Langlois	Alfred Bean	Mary Stone
25	Colebrook	Willard T. Parker	Lee Parker	Emma Martin
<b>May</b>				
2	Colebrook	Gordon Hollis Marsh	Thomas Marsh	Iva Ann Owen
8	Colebrook	Paul Eugene Goodreau	Andres Goodreau	Pauline LeBlanc
8	Colebrook	Clarence A. Pervere	Arthur Pervere	Emma Stone
15	Colebrook	Virginia I. Potter	Arthur Potter	Emma Stone
17	Colebrook	Lewis A. Guffey, III	Lewis A. Guffey	Frances Breitenstein
24	Colebrook	Georgiane Boire	Napoleon Bolduc	Marie Louise Boucher
27	Colebrook	Glen C. Brooks	Harold Brooks	Marion McConnell

<b>June</b>					
6	Colebrook	Gloria Gladys Klebe	J. Fred Mullavey	Jacie Chaddock	
8	Colebrook	Marie Ange Poulin	Joseph Poulin	Alphonsine Gilbert	
15	Colebrook	Jeffrey Scott Streeter	Ronald E. Streeter	Louise M. Peterson	
18	Stewartstown	Glen W. Collins	William Collins	Ellen Harriman	
<b>July</b>					
3	Lebanon	Gloria Marilyn Cody	Albert Greene	Marsha Parker	
13	Colebrook	Gordon Alfred Bishop	William H. Bishop	Bertha J. Gallup	
25	Colebrook	Gilles Rancourt	Louis Rancourt	Clara Caron	
28	Colebrook	Andre Gerard Moreau	Euclide Moreau	Lucille Bessette	
<b>August</b>					
10	Colebrook	Elva M. Jordan	Claude Linnell	Mildred Storey	
11	Colebrook	Norman Wilder Porter, Sr.	Alton Porter, Sr.	Arvilla Sweatt	
17	Colebrook	Sherman Fontaine	Lawrence Fontaine	Gertrude Cheney	
21	Lebanon	Lyna P. Ricard	Victor Ricard	Yvette Grenier	
31	Colebrook	Pearl M. Fysh	Edward J. Boucher	Dora Laflamme	
<b>September</b>					
2	Colebrook	Peter Poodiack	William Poodiack	Anna Pastorok	
12	Lancaster	Rolland Edward Leigh	Robert Leigh	Laura Frizzell	
16	Colebrook	Helen Kay Hulse	Andrew Roy Kay	Laura Sexton	
<b>October</b>					
13	Colebrook	Robert Louis Weber III	Robert L. Weber, Jr.	Andrea Peterson	
28	Colebrook	Burlene E. Stuck	Charles Olson	Vivian Comber	
<b>November</b>					
4	Maine	Vera Garneau	Jed B. Lakin	Elizabeth Morgan	
4	Colebrook	Muriel Martin Coburn	Dean Martin	Dorothy Morrell	
6	Colebrook	Albert Arthur Lavoie	Elzear J. Lavoie	Mary Burbee	
12	Colebrook	Benjamin Ralph Danforth	Addison Danforth	Cora Burns	
15	Colebrook	Delmar Joseph Paradis	Joseph G. Paradis	Elva V. Blodgett	
16	Colebrook	Geraldine Mary Marsh	John T. Lynch	Emilie Rudd	
17	Colebrook	Harry Robie Johnson	Harry W. Johnson	Annie M. Robie	
20	Colebrook	Ernest Wilfred Berube	Alphone Berube	Arthinise Morin	
27	Colebrook	Iva Ethel Scott	Harvey Day	Martha Shallow	
<b>December</b>					
4	Stewartstown	Gladys E. Plant	George McKenney	Ellen Labounty	

OFFICIAL TOWN MEETING MINUTES  
MARCH 8, 1996  
TOWN OF COLEBROOK, NEW HAMPSHIRE

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The Moderator, Phil Waystack, declared the 1996 Annual Town Meeting open at 6:10 p.m. The opening prayer was said by Father Bellefeuille and the Pledge of Allegiance was said.

**Article 1** Officers were elected by ballot from 8:00 a.m. to 7: 00 p.m.

**Article 2** To act upon all of the following articles contained in the warrant.

**Article 3** To vote by ballot on the following question:

Should the Town of Colebrook have a 5 Member Board of Cemetery Trustees to manage the affairs of the Colebrook Public Cemeteries pursuant to RSA 289:6?  
(By Ballot)

Ballot vote: Yes - 224                      No - 113

**Article 4** A motion was made by Parker Hicks and seconded by Jules Kennett to authorize the Selectmen to appoint a 5 Member Board of Cemetery Trustees as approved on Question #3, for a period of 1 year, with Public Elections for Terms of Office to be filled beginning after the Town Elections in March 1997 passed with a voice vote.

**Article 5** Motion made by Bud Hulse and seconded by Bernie Hicks to instruct the Selectmen to appoint all other Town Officers as required by law passed with a voice vote.

**Article 6** A motion was made by Fred King and seconded by Janet Hicks to instruct the Selectmen to appoint a fifteen-member Twenty First Century Planning Commission composed of non-elected Colebrook residents who will develop recommendations on how the Town officials can best prepare the Town to enter the next century. The recommendations will be presented at the 1997 Town Meeting for discussion and consideration for adoption during the Meeting. The motion passed with a voice vote.

At this point, Fred King introduced the new Town Manager, Russell McAllister.

**Article 7** Motion made by Jules Kennett and seconded by Fred King to raise and appropriate the amount of \$334,585.00 for General Government for the ensuing year passed with a voice vote.

At this time, Moderator Phil Waystack noted that he had been given a petition with the necessary amount of signatures asking that Article 8 be voted on by ballot. It was agreed to pass over Article 8 until the polls for the town election had been closed at 7 p.m. to avoid confusion. It was pointed out that it was also necessary to pass over Article 10 until Article 8 had been voted on.



**Article 8** A motion was made by Michael Sielicki and seconded by Bernie Hicks to approve and raise the sum of Nineteen Thousand, Four Hundred Sixty Two Dollars and Eighty Cents (19,462.80) for the Calendar year, such sum representing a (12%) increase in salaries for the Colebrook Police Department, such sum also representing the additional cost over those of the current levels of funding appropriations. (By Petition) After a presentation, Michael Sielicki made a motion to amend this article from the original figure of \$19,462.80 to \$12,935.44. Brent Lyons seconded the amendment and the amendment passed with a voice vote. Mr. Sielicki explained that incorrect figures had been used to obtain the original cost and the correct cost was the lower figure.

A ballot vote on the amended article was as follows:

Yes: 128            No: 55

Michael Sielicki made a motion to restrict reconsideration on this article. Perley Davis seconded the motion and it passed with a voice vote.

**Article 9** Motion made by Jules Kennett and seconded by Fred King to raise and appropriate the sum of \$24,813.00 for the purchase of a new police cruiser with equipment and to apply the sum of \$10,000.00 to be transferred from the equipment purchasing fund towards the purchase price plus the trade-in value of the present cruiser, the remainder to be raised through taxation passed with a voice vote.

**Article 10** A motion was made by Parker Hicks and seconded by Fred King to raise and appropriate the amount of \$241,649.44 (changed to include police raises passed in Article 8) for Public Safety for the ensuing year. The motion as read passed with a voice vote.

**Article 11** Motion made by Parker Hicks and seconded by Fred King to raise and appropriate the sum of \$18,500.00 to be added to the existing Equipment Purchasing Capital Reserve Fund passed with a voice vote

**Article 12** Motion made by Parker Hicks and seconded by Jules Kennett to raise and appropriate the sum of \$104,000.00 for the purchase of a new plow truck with equipment and to apply the sum of \$35,000.00 to be transferred from the Equipment Purchasing Fund towards the purchase price plus the trade-in of the present International single-axle plow truck, the remainder to be raised through taxation passed with a voice vote.

**Article 13** Motion made by Fred King and seconded by Jules Kennett to raise and appropriate the sum of \$248,019.00 for the maintenance and expenses of Highways and Streets for the ensuing year passed with a voice vote. Kevin McKinnon explained that the Town planned to fix water and sewer drains and repave Lombard Street. There is also a plan to repair 2500 feet of the Roaring Brook Road.

**Article 14** Motion made by Fred King and seconded by Jules Kennett to raise and appropriate the sum of \$186,904.00 for the expenses of the Colebrook Water Works and the Colebrook Sewerage Facilities passed with a voice vote.

**Article 15** Motion made by Parker Hicks and seconded by Fred King to raise and appropriate such sums as may be necessary (\$4,750) for Welfare for the ensuing year passed with a voice vote.

**Article 16** A motion was made by Fred King and seconded by Jules Kennett to raise and appropriate the sum of \$51,533.00 for the maintenance and expenses of the Transfer Station for the ensuing year. John Fothergill made a motion to amend this article to raise and appropriate the sum of \$54,033 and Bud Hulse seconded the amendment. After discussion, Mr. Fothergill withdrew his motion and Mr. Hulse withdrew his second.

John Fothergill then made a motion to amend this article to raise and appropriate the sum of \$56,533 for the maintenance and expenses of the Transfer Station for the ensuing year, thereby eliminating all fees for individual recycling and construction debris. Bud Hulse seconded the amendment and the amendment passed with a voice vote. The motion as amended also passed with a voice vote.

At this point, John Fothergill made a motion to restrict reconsideration on this article. Perley Davis seconded the motion and it passed with a voice vote.

**Article 17** A motion was made by Parker Hicks and seconded by Bud Hulse to raise and appropriate the sum of \$18,500.00 for the operating cost of the Recycling Program. Parker Hicks made a motion to amend this article to raise and appropriate the sum of \$10,000 for the operating cost of the Recycling Program. Bud Hulse seconded the amendment and the amendment passed with a voice vote. The motion as amended passed with a voice vote

**Article 18** Motion made by Fred King and seconded by Jules Kennett to raise and appropriate the sum of \$7,485.00 for the maintenances and expenses of the Sanitary Landfill and to authorize the Selectmen to withdraw this amount from the Sanitary Landfill Closure Capital Reserve Fund passed with a voice vote.

**Article 19** Motion made by Jules Kennett and seconded by Fred King to raise and appropriate the sum of \$2,200.00 for Parks, Recreation, and Patriotic Purposes passed with a voice vote.

**Article 20** Motion made by Carroll Jackson and seconded by Fred King to raise and appropriate the sum of \$77,320.00 for the support of the Colebrook Public Library, \$60,600.00 of which is to be raised through taxation and \$16,720.00 of which to come from other sources such as balance on hand 1-1-96, book sales, donations, trust funds, non-resident fees, other communities, over-due fines, book resales, copying fees, etc., such funds to be expended under the direction of the Board of Library Trustees passed with a voice vote.

**Article 21** A motion was made by Fred King and seconded by Jules Kennett to raise and appropriate the sum of \$34,933.00 for the following agencies: UCVH (\$7,600); Ambulance District A-1 (\$10,150); UCV Mental Health (\$2,400); Vershire Center (\$1,000); North Country Council(\$2,033); Coos Community Action (\$2,050); UCVH Home Health(\$9,500); and Big Brothers/Sisters (\$200); Animal Control (\$100). Fred King made a motion to amend this article to \$35,033 due to a misprint in the original article and Jules Kennett seconded the amendment.

After discussion, a motion was made by David Collins to amend this article to appropriate the sum of \$42,003 for the following agencies: UCVH (\$7,600); Ambulance District A-1 (\$17,120); UCV Mental Health (\$2,400); Vershire Center (\$1,000); North Country Council(\$2,033); Coos Community Action (\$2,050); UCVH Home Health(\$9,500); and Big Brothers/Sisters (\$200); Animal Control (\$100).

Scott Phillips seconded the amendment and the amendment passed with a voice vote. The motion as amended then passed with a voice vote.

**Article 22** A motion was made by Bud Hulse and seconded by Ronnie Hughes to accept, ratify and confirm the reports of Agents, Selectmen, Auditors and all other Town Officers, as contained in the Annual Report of said Town of Colebrook for the year ending December 31, 1995. Sue Miller brought to the attention that there was an error in the Auditor's Report as it stated that their examination had been for the period of January 1, 1995 through December 31, 1996. Fred King stated that he believed this was a typing error. The motion passed with a voice vote.

**Article 23** To transact any other business that may legally come before this meeting.

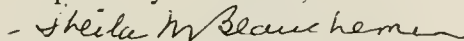
Michael Divney asked if the town wished to show support for the selectman on their position on the Dispatch agreement that if a town did not elect to fund their portion of support for the operation. of the dispatch center, that town would not be part of the emergency service. A show of hands was in the affirmative.

Because of the deplorable condition of Park Street's sidewalks and the real possibility of a problem arising for the Town due to the disrepair, Ronnie Hughes asked if the town's people would like to show support in asking the Selectmen to petition the State to fix Park Street since it is a state highway. A show of hands was in the affirmative.

Parker Hicks was recognized for his years of service as Selectman.

The Moderator declared the meeting adjourned at 8:45 p.m.

Respectfully submitted,



Sheila M. Beauchemin

Town Clerk



OFFICIAL TOWN MEETING MINUTES  
TOWN OF COLEBROOK, NEW HAMPSHIRE

SPECIAL TOWN MEETING - JULY 8, 1996

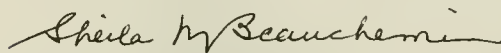
Assistant Town Moderator Robert W. Gooch declared the meeting open at 6 p.m. to act upon the following subject:

"Shall we adopt the provisions of RSA 31:95-c to restrict revenues from the Colebrook Dispatch Center to expenditures for the purpose of the Colebrook Dispatch Center? Such revenues and expenditures shall be accounted for in a special revenue fund known as the Dispatch Center fund, separate from the general fund. Any surplus in said fund shall not be deemed part of the general fund accumulated surplus and shall be expended only after a vote by the legislative body to appropriate a specific amount from said fund for a specific purpose related to the purpose or source of the revenue."

Selectman Jules Kennett explained in answer to a question from Steve Brooks that the money appropriated at the Town Meeting for Radio Dispatch would be moved from the General Fund to this Special Revenue Fund. Since surrounding towns are also paying for the operation of the radio dispatch center, the originating of this Special Revenue Fund eliminates any balance from the other towns' appropriations from going into the Colebrook's general fund at the end of the year. Any revenue not expended in the operation of radio dispatch at the end of the year would be left in the fund to purchase equipment, etc., in the future as needed.

With no other questions, voting by ballot commenced. The polls closed at 7 p.m. Fourteen (14) votes were cast, all in the affirmative, so the article passed as written.

Respectfully submitted,



Sheila M. Beauchemin  
Town Clerk



# COLEBROOK FIRE PRECINCT REPORT

## **Annual Report of the Colebrook Village Fire Precinct for the year ending December 31, 1996**

### PRECINCT OFFICERS

MODERATOR  
Perley Davis

TREASURER  
Bradley Sheltry

CLERK  
David Colby

### FIRE WARDENS

Earl Bunnell II  
Philip Ducret  
Daniel Edwards

Term Expires March 1997  
Term Expires March 1998  
Term Expires March 1999

### MEMBERS OF THE COLEBROOK FIRE DEPARTMENT

CHIEF  
Ronald J. Hughes

FIRST ASSIT. CHIEF  
Bradley Sheltry

SECOND ASSIT. CHIEF  
Philip Ducret

#### ENGINE NO. 1

Daniel Edwards, Capt.  
David Woodard, Lieut.  
Peter Dion  
Robert Lemieux  
Russell Woodard  
Patrick Gorman  
Robert Mills  
David Colby  
Robert Lawton

#### ENGINE NO. 2

Thomas Faucher, Capt.  
William Neary, Lieut.  
Linda Bromage  
Mike Pearson  
Wayne Frizzell  
David Collins  
Ricky Parker  
Mike Whitaker  
Andy Hicks  
George Gould

#### ENGINE NO. 3

Earl Bunnell, Capt.  
Wallace Adair, Lieut.  
Stephen Colby  
Jules Kennett  
John Fogg  
Edward Poulin  
Willard Bromage  
Bernard Carrier

#### LADDER COMPANY NO. 1

Murray Duke, Capt.  
Brett Brooks, Lieut.  
David Purrington  
Richard Gilbert  
Richard Lawton  
Julien Marquis  
Ray Paquette  
Daniel Ouimette

LIST OF PRECINCT PROPERTY

Fire Station and lot	150,000.00
Engine NO. 1	55,000.00
Engine NO. 2	7,000.00
Engine NO. 3	85,000.00
Tank truck No. 1	35,000.00
85' Aerial ladder & 200' of ladder	50,000.00
Rescue truck	3,000.00
6000 Ft. of 2 1/2" hose	6,000.00
3600 Ft. of 1 1/2" hose	2,400.00
1200 Ft. of 1 3/4" hose	3,200.00
3100 Ft. of 4" hose & fittings	18,100.00
Misc. equipment & supplies	50,000.00
Air compressor	5,000.00
Communication equipment	15,000.00
Jaws of life & accessories	10,500.00
<b>Total Property</b>	<b>495,200.00</b>

SUMMARY OF RECEIPTS

Town of Colebrook raised by taxes	60,000.00
Town of Colebrook-outside fires	4,539.27
Town of Bloomfield-outside fires	771.39
Town of Stewartstown-outside fires	4,052.66
Town of Columbia-outside fires	5,462.68
Coos County-Ice Removal	722.5
Thomas Cooke	5
Interest on Account	246.88
Mens Boots & Hoods	67
Columbia Forest Fire	500
Marshall & Kent	194
Public Service Refund	16.11
Concord Group Ins.	10
Check #3141 Voided	1,462.80
Routhier & Sons-Truck Sale	3,800.00
Colebrook Fire Dept.(S.S.)	1,286.56
Town of Colebrook-Loans	15,000.00
Anonymous	26.5
J. Gadwah	71
Ron Lyons	171.5
Owens Farm-Truck Sale	2,500.00
UCVH	44
Profits Tax-N.H.	3,909.39
Burns Ins. Co.	258.75
Dr. Hooper-Jeep fire	258
Harry Allain-Rt. 26 Accident	245.5
BFUFD	333.13
Dr. Hooper Ins. Claim	5
<u>Total Without Taxes</u>	<u>45,959.62</u>
<u>Total Including Taxes</u>	<u>105,959.62</u>

CARE OF THE FIRE STATION

(Amount Raised \$10,000)

Colebrook Oil Co.	1,420.31
Vershire Center	200
Public Service of NH	1,296.68
Nynex	509.09
Ronald Hughes-Plowing	385
P.A. Hicks and Sons	237.01
Lemieux Oil Co.	1,500.00
Brett Brooks-Plowing	20
JK Lynch Disposal	93
Collins Insurance Co.	625
Town of Colebrook Water & Sewer	380
AT&T	54.15
Colebrook Plumbing & Heating	201.26
Bruce Grover-Paving	1,250.00
Dan's Glass & Mirror	40
<b>Total</b>	<b>8,211.50</b>

EQUIPMENT & SUPPLIES

(Amount Raised \$10,000)

Coos Auto Supply	132.09
Philip W. Noyes Co.	5,156.94
PUFCO Inc.	235
Burlington Communications	240
Ducrets Sporting Goods	52.81
Mike Pearson-Supplies	25.8
Dr. Richard Day	20
Blanchard Fire Apparatus	52.25
Fire Tech & Safety	726.4
Arrow Signs	90
P.A. Hicks & Sons	8.34
<b>Total</b>	<b>6,739.63</b>

Town of Colebrook, Hydrant Service 9,860.00

PRECINCT CHARGES

(Amount Raised \$18,885.20)

Wilderness restaraunt (paynite)	272
Public Service of NH	32.22
Blossom Shoppe	76.5
LaPerles IGA	275.47
Nynex	352
Collins Insurance Co.	7,463.08
Marshall & Kent Ins. Co.	100

UCVH	44
Motorola (radio system)	1,523.74
P.A. Hicks & Sons	26.99
News & Sentinel	24
Burlington Communications	625.1
Colebrook Postmaster	90
Colebrook House (ladies night)	720
Raymond Paquette (water service)	39
Philip Ducret (water service)	14
Ronald Hughes (water service)	21
NH State Firemans Association	216
Colebrook Office Supply	13.69
Robert Lawton (water service)	52.5
Viking Office Products	101.93
Carol Dustin (water service)	28
Brad Sheltry-lunches	96.78
Cumberland County Fire Attack School	600
David Colby-supplies	33.99
Beecher Falls-training	153.76
Coos Auto Supply	95.41
Ducrets Sporting Goods	216.76
Dinn Bros.	11.2
Tillotson Health Care	2.52
Arrow Signs	405
Colebrook Oil Inc	45.64
Howell Radiology	50
Hines Products Corp.	62.5
Guy Hurlbert	150
<b>Total</b>	<b>14,034.78</b>

Town of Colebrook Dispatch Center 3,500.00

ADDITIONAL PRECINCT CHARGES †

GAS - OIL - REPAIR

Lewis & Woodard Inc.	4,354.45
Ducrets Sporting Goods	17.76
Colebrook Oil Co.	87.92
Nugent Motor Co.	90.39
Bruce Haynes Trucking	230.19
Walts Repair	135.28
Northern Tire Co.	1,029.25
Leos Welding	45.11
Lemieux Garage	11.5
<b>Total</b>	<b>6,001.85</b>

† These items are listed separately because they were repaid to the Precinct from charges for fires outside the Precinct.

PAYROLL OF FIREMAN & PRECINCT OFFICERS  
(AMOUNT RAISED \$12,000)

Robert Gooch Jr.-Precinct Moderator	25
Rosemary Mulliken-Auditor	25
Nicole Johnson-Auditor	25
First Colebrook Bank	2,581.27
Colebrook Fire Department	4,450.00
Precinct Officers	
Colebrook Fire Department	5,119.25
Precinct Fires	
Colebrook Fire Department	7,301.35
Outside Fires	
Beecher Falls Vt. VFD-Aide	119
<b>Total</b>	<b>19,645.87</b>

EXPENDABLE FIRE HOUSE CONSTRUCTION TRUST FUND †

Beginning Balance	1,847.90
Interest Earned 1996	57.14
<b>Total</b>	<b>1,905.04</b>

ARTICLE 18 VOTED

It was voted to authorize the Fire Wardens to establish a fire house construction trust fund, said trust fund to be an expendable trust established pursuant to the New Hampshire revised statutes annotated 31:19a, for the purpose of having funds available to make necessary construction to the fire station building, and the Wardens shall be appointed as agents to expend sums from this trust fund if and when an appropriation exists.

† This expendable trust fund was created in accordance with a vote taken at the annual meeting of the Colebrook Village Fire Precinct on March 25, 1986.

## CAPITAL RESERVE FUND

### ARTICLE 15 OF THE MARCH 25<sup>TH</sup>, 1986 PRECINCT MEETING

It was voted to authorize the Wardens to close the present truck fund savings account established pursuant to Article 14 of the Warrant for the annual fire precinct meeting of March 29, 1932 by authorizing the Wardens to close out said account and establish a trust fund therefrom; this trust shall be an expendable trust established to New Hampshire revised statutes annotated 31:19a, and the Wardens were appointed as agents to expend sums from the trust fund when an appropriation exists.

Beginning Balance	2,277.73
Profit from outside fires in 1996	5,238.84
Sale of Ladder Truck	3,100.00
Interest earned in 1996	259.79
<b><u>Ending Balance</u></b>	<b><u>10,876.36</u></b>

### EXPENDABLE EQUIPMENT AND/OR PROTECTIVE GEAR TRUST FUND

Beginning Balance	428.92
Interest Earned 1996	13.25
<b><u>Ending Balance</u></b>	<b><u>442.17</u></b>

### SUMMARY OF PAYMENTS FOR THE YEAR ENDING 1996

	<u>Raised</u>	<u>Spent</u>
Care of Fire Station	10,000.00	8,211.50
Equipment & Supplies	10,000.00	6,739.63
Hydrant Service	9,900.00	9,860.00
Payroll for Firemen & Officers	12,000.00	12,344.52
Payroll for Firemen for fires outside the precinct		7,301.35
Radio Communications	3,800.00	3,500.00
Precinct Charges	18,885.20	14,034.78
Additional Precinct Charges		6,001.85
Capital Reserve	5,238.84	8,338.84
Interest & Principles-Tank Truck	20,000.00	38,070.00
Miscellaneous Income	20.49	3,881.00
Services for outside fires	17,009.13	
Loans	15,000.00	
Less ending 1996 balance on hand	3,570.19	
<b><u>Total</u></b>	<b><u>118,283.47</u></b>	<b><u>118,283.47</u></b>



## PROPOSED BUDGET FOR 1997

General Government		58,049.79
Care of fire station	15,000.00	
Equipment & supplies	10,000.00	
Payroll of firemen & officers	12,000.00	
Radio communications	3,500.00	
Precinct charges	17,549.79	
Debt Service-Tank 1		15,710.21
Less amount due N. H. profit tax		3,900.00
<u>Total</u>		<u>69,860.00</u>

The estimated amount of money needed for 1997 is \$69,860.00 as compared to the figure of \$ 70,000.00 for 1996.



FRANCIS J. DINNEN & CO.  
CERTIFIED PUBLIC ACCOUNTANTS  
INDEPENDENT AUDITORS' REPORT ON FINANCIAL PRESENTATION

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To the Members of the Board of Selectmen  
Town of Colebrook  
Colebrook, New Hampshire 03576

We have audited the accompanying general purpose financial statements and the combining and individual fund financial statements of the Town of Colebrook, New Hampshire as of, and for the year ended December 31<sup>st</sup>, 1995, as listed in the table of contents. These financial statements are the responsibility of the Town's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As is the practice with many New Hampshire municipalities, the Town of Colebrook, New Hampshire has not maintained a record of its general fixed assets and, accordingly, a statement of general fixed assets, required by generally accepted accounting principles, is not included in the financial report.

In our opinion, except for the effect on the financial statements of the omission described in the third paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Colebrook, New Hampshire as of December 31<sup>st</sup>, 1995, and the results of its operations and cash flows of its proprietary similar trust fund types for the year then ended in conformity with generally accepted accounting principles. Also, in our opinion, the combining and individual fund financial statements referred to above present fairly, in all material respects, the financial position of each of the individual funds of the Town of Colebrook, New Hampshire as of December 31, 1995, and the results of operations of such funds and the cash flows of enterprise funds and non-expendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole and on the combining and individual fund financial statements. The accompanying financial information listed as the supplemental schedule in the table of contents is presented for purposes of additional analysis and is not a required part of the financial statements of the Town of Colebrook, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose, combining, and individual fund financial statements and, in our opinion, is fairly presented in all material respects in relation to the financial statements of each of the respective individual funds taken as a whole.

Very truly yours,  
/s/ Francis J. Dineen, C.P.A.  
June 14, 1996

SCHEDULE I  
TOWN OF COLEBROOK  
GENERAL FUND  
STATEMENT OF ESTIMATED AND ACTUAL REVENUES  
FOR THE FISCAL YEAR ENDED DECEMBER 31<sup>ST</sup>, 1995

<u>Taxes</u>	Estimated	Actual	Over (Under) Budget
Property	2,000,053.00	2,050,279.60	50,226.60
Land Use Change Tax	4,000.00	6,060.00	2,060.00
Resident	13,240.00	11,275.00	(1,965.00)
Yield	20,000.00	29,278.67	9,278.67
Other Taxes	900.00	980.15	80.15
Interest & Penalties on Taxes	63,800.00	86,418.07	22,618.07
<b>Total Taxes</b>	<b>\$2,101,993.00</b>	<b>\$2,184,291.49</b>	<b>\$82,298.49</b>
<u>License, Permits &amp; Fees</u>			
Motor Vehicle Permit Fees	225,000.00	249,484.00	24,484.00
Building Permits	1,000.00	2,183.20	1,183.20
Other Licenses, Permits & Fees	700.00	4,877.50	4,177.50
<b>Total Licenses, Permits &amp; Fees</b>	<b>\$226,700.00</b>	<b>\$256,544.70</b>	<b>\$29,844.70</b>
<u>Intergovernmental Revenue</u>			
Other Federal Government	7,500.00	7,221.78	(278.22)
Shared Revenue Block Grant	132,505.00	132,505.40	0.40
Highway Block Grant	65,297.00	65,297.44	0.44
Water Pollution Grant	1,175.00	1,175.00	0.00
State & Federal Forest Lands	0.00	179.63	179.63
Other State Grants & Reimbursements	64.00	64.00	0.00
Other Local Government	0.00	1,957.00	1,957.00
<b>Total Intergovernmental Revenue</b>	<b>\$206,541.00</b>	<b>\$208,400.25</b>	<b>\$1,859.25</b>
<u>Charges For Services</u>			
Income From Departments	30,000.00	39,657.91	9,657.91
Other Charges for Services	0.00	0.00	0.00
<b>Total Charges for Services</b>	<b>\$30,000.00</b>	<b>\$39,657.91</b>	<b>\$9,657.91</b>
<u>Other Local Sources</u>			
Sale of Municipal Property	500.00	2,449.82	1,949.82
Interest on Investments	6,000.00	9,381.59	3,381.59
Rent of Municipal Property	0.00	8,517.50	8,517.50
Insurance Div. / Reimbursement	0.00	0.00	0.00
Other Miscellaneous Revenue	0.00	4,247.73	4,247.73
Proceeds of Long Term Debt	350,000.00	219,155.87	(130,844.13)
<b>Total Other Local Sources</b>	<b>356,500.00</b>	<b>243,752.51</b>	<b>(112,747.49)</b>
<b>Total Revenues</b>	<b>\$2,921,734.00</b>	<b>\$2,932,646.86</b>	<b>\$10,912.86</b>
<u>Other Financing Sources</u>			
Transfers from Special Revenue	45,000.00	45,509.41	509.41
Transfers from Capital Reserve	46,828.00	26,041.78	(20,786.22)
<b>Total Other Financing Sources</b>	<b>91,828.00</b>	<b>71,551.19</b>	<b>(20,276.81)</b>
<b>Total Revenues &amp; Other Financing Sources</b>	<b>\$3,013,562.00</b>	<b>\$3,004,198.05</b>	<b>\$(9,363.95)</b>
<u>Unreserved Fund Balance Used to Reduce to Reduce Tax Rate</u>			
	220,000.00		
<b>Total Revenues &amp; Uses of Fund Balance</b>	<b>\$3,233,562.00</b>		

SCHEDULE 2  
TOWN OF COLEBROOK  
GENERAL FUND  
STATEMENT OF APPROPRIATIONS, EXPENDITURES AND ACTUAL REVENUES  
FOR THE FISCAL YEAR ENDED DECEMBER 31<sup>ST</sup>, 1995

<u>General Government</u>	<u>Encumbered</u> <u>From 1994</u>	<u>Appropriations</u> <u>1995</u>	<u>Expenditures</u> <u>Net of refunds</u>	<u>Encumbered</u> <u>To 1996</u>	<u>(Over)</u> <u>Under</u> <u>Budget</u>
Executive		48,230.00	51,571.11		(3,341.11)
Election & Registration Expenses		10,353.00	10,424.04		(71.04)
Financial Administration		30,914.00	34,883.66		(3,969.66)
Revaluation of Property		21,000.00	16,174.18		4,825.82
Legal Expense		550.00	615.23		(65.23)
Personnel Benefits		67,901.00	75,846.18		(7,945.18)
Planning & Zoning		9,240.00	11,604.91		(2,364.91)
General Government Building		30,672.00	24,211.78		6,460.22
Advertising & Regional Associations		2,005.00	2,004.56		0.44
Other General Government		4,640.00	4,333.20		306.80
<b>Total General Government</b>		<b>\$225,505.00</b>	<b>\$231,668.85</b>		<b>\$ (6,163.85)</b>
<hr/>					
<b><u>Public Safety</u></b>					
Police Department		122,722.00	118,385.37		4,336.63
Ambulance		14,770.00	7,800.00	6,970.00	
Fire Department		15,940.00	16,074.25		(134.25)
Dispatch Service		114,325.00	62,903.85	46,000.00	5,421.15
<b>Total Public Safety</b>		<b>\$267,757.00</b>	<b>\$205,163.47</b>	<b>\$52,970.00</b>	<b>\$9,623.53</b>
<hr/>					
<b><u>Highways, Streets &amp; Bridges</u></b>					
Highways	60,837.00	281,768.00	292,636.65		49,968.35
Street Lighting		17,500.00	17,454.90		45.10
Other Highway & Streets		25.00	25.00		
<b>Total Highways, Streets &amp; Bridges</b>	<b>\$60,837.00</b>	<b>\$299,293.00</b>	<b>\$310,116.55</b>		<b>\$50,013.45</b>
<hr/>					
<b><u>Solid Waste</u></b>					
Solid Waste Collection		34,575.00	26,657.78		7,917.22
Solid Waste Disposal		92,315.00	81,294.04		11,020.96
<b>Total Solid Waste</b>		<b>\$126,890.00</b>	<b>\$107,951.82</b>		<b>\$18,938.18</b>
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<b><u>Health &amp; Welfare</u></b>					
Health		20,500.00	20,500.00		
Welfare Administration		7,010.00	4,150.46		2,859.54
<b>Total Health &amp; Welfare</b>		<b>\$27,510.00</b>	<b>\$24,650.46</b>		<b>\$2,859.54</b>
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<b><u>Culture &amp; Recreation</u></b>					
Recreation		2,000.00	2,000.00		
Patriotic Purposes		500.00	500.00		
<b>Total Culture &amp; Recreation</b>		<b>\$2,500.00</b>	<b>\$2,500.00</b>		
<hr/>					
<b><u>Debt Service</u></b>					
Principal LongTerm Debt					
Interest LongTerm Debt		12,600.00			12,600.00
Interest Tax Anticipation Notes		6,000.00	1,200.68		4,799.32
<b>Total Debt Service</b>		<b>\$18,600.00</b>	<b>\$1,200.68</b>		<b>\$17,399.32</b>



SCHEDULE 2  
TOWN OF COLEBROOK  
GENERAL FUND  
STATEMENT OF APPROPRIATIONS, EXPENDITURES AND ACTUAL REVENUES  
FOR THE FISCAL YEAR ENDED DECEMBER 31<sup>ST</sup>, 1995

	<u>Encumbered</u> <u>From 1994</u>	<u>Appropriations</u> <u>1995</u>	<u>Expenditures</u> <u>Net of refunds</u>	<u>Encumbered</u> <u>To 1996</u>	<u>(Over)</u> <u>Under</u> <u>Budget</u>
<b>Capital Outlay</b>					
Machinery, Vehicles & Equipment					
Other Capital Improvements		350,000.00	241,276.70	108,723.30	
Total Capital Outlay		350,000.00	241,276.70	108,723.30	
<b>Transfer To Other</b>					
<b>Governmental Divisions</b>					
County Tax		297,452.00	297,452.00		
School District Tax		1,462,523.00	1,462,523.00		
Precinct		64,695.00	64,695.00		
Other			3,453.50		(3,453.50)
Total Transfers to Other		1,824,670.00	1,828,123.50		(3,453.50)
Governmental Divisions					
<b>Total Expenditures</b>	<b>\$60,837.00</b>	<b>\$3,142,725.00</b>	<b>\$2,952,652.03</b>	<b>\$161,693.30</b>	<b>\$89,216.67</b>
<b>Other Financing Uses</b>					
<b>Transfers to Other Funds</b>					
Transfer to Capital Reserve		18,500.00	18,500.00		
Transfer to Special revenue		72,337.00	65,214.20		7,122.80
<b>Total Other financing Uses</b>		<b>\$90,837.00</b>	<b>\$ 83,714.20</b>		<b>7,122.80</b>
<b>Total Expenditures &amp;</b>					
<b>Other Financing Uses</b>	<b>\$60,837.00</b>	<b>\$3,233,562.00</b>	<b>\$3,036,366.23</b>	<b>\$161,693.30</b>	<b>\$96,339.47</b>

TOWN OF COLEBROOK  
NOTES TO THE FINANCIAL STATEMENTS

**J. Taxes Collected for Others**

The property taxes collected by the Town include taxes levied for the Colebrook School District, Colebrook Fire Precinct and Coös County which are remitted to these governmental units as required by law. The ultimate responsibility for the collection of taxes rests with the Town. The payments are recorded in the general fund as intergovernmental transfers. An analysis of the 1995 property tax levy is presented below.

	<u>Amount Levied</u>	<u>Percent</u>
Town of Colebrook	\$ 175,383.00	9%
Colebrook School District	1,462,523.00	73%
Coös County	297,452.00	15%
Colebrook Fire Precinct	64,695.00	3%
	<b>\$2,000,053.00</b>	<b>100%</b>

SCHEDULE 3  
TOWN OF COLEBROOK  
WATER DEPARTMENT ENTERPRISE FUND  
STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN RETAINED EARNINGS  
FOR THE FISCAL YEAR ENDED DECEMBER 31<sup>ST</sup>, 1995

**Revenues**

Water Supply System Charges	\$	100,691.95
Other Charges for Services		2,589.60
Income Earned on Investments		7,936.68
Insurance Dividends/Reimbursements		0.00

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<b>Total Revenues</b>	<b>\$</b>	<b>111,218.23</b>
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**Expenditures**

Salaries & Wages	24,419.95
Employee Benefits	10,279.05
Professional Services	878.33
Utilities & Telephone	23,162.46
Insurance	1,580.50
Office Expense	3,456.82
Dues	340.00
Maintenance & Repairs	4,588.50
Purchase of Equipment	0.00
Vehicle Repairs	710.16
Testing	852.20
Depreciation	20,595.72
Chemicals	410.00
Miscellaneous	25.00

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<b>Total Expenditures</b>	<b>\$</b>	<b>91,298.69</b>
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<u>Excess (Deficit) of Revenues Over Expenditures</u>	19,919.54
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<u>Fund Balances - January 1</u>	924,013.87
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<u>Fund Balances - December 31</u>	<b>\$</b>	<b>943,933.41</b>
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SCHEDULE 4  
**TOWN OF COLEBROOK**  
 SEWER DEPARTMENT ENTERPRISE FUND  
 STATEMENT OF REVENUES, EXPENDITURES  
 AND CHANGES IN RETAINED EARNINGS  
 FOR THE FISCAL YEAR ENDED DECEMBER 31<sup>ST</sup>, 1995

**Revenues**

Sewer User Charges	\$	124,652.39
Other Charges for Services		3,926.27
Income Earned on Investments		4,781.72
Insurance Dividends/Reimbursements		0.00

<b>Total Revenues</b>	<b>\$</b>	<b>133,360.38</b>
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**Expenditures**

Salaries & Wages		22,445.61
Employee Benefits		10,113.11
Professional Services		878.33
Utilities & Telephone		25,414.72
Office Expense		2,784.16
Maintenance & Repairs		6,229.14
Purchase of Equipment		0.00
Vehicle Repairs		750.35
Depreciation		19,582.65
Interest		0.00
Miscellaneous		370.00

<b>Total Expenditures</b>	<b>\$</b>	<b>90,148.57</b>
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<u>Excess (Deficit) of Revenues Over Expenditures</u>		43,211.81
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<u>Fund Balances - January 1</u>		667,652.72
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<u>Fund Balances - December 31</u>	<b>\$</b>	<b>710,864.53</b>
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EXHIBIT B-1  
TOWN OF COLEBROOK  
ALL ENTERPRISE FUNDS  
COMBINING BALANCE SHEET  
FOR THE FISCAL YEAR ENDED DECEMBER 31<sup>ST</sup>, 1995

<u>Assets</u>	<u>Water</u> <u>Department</u>	<u>Sewer</u> <u>Department</u>	<u>Total</u>
Cash	\$ 145,095.77	\$ 181,090.93	\$ 326,186.70
Investments	142,676.32	36,595.87	179,272.19
Accounts Receivable	9,039.13	14,545.61	23,584.74
Due From Other Funds	4,723.08	7,822.57	12,545.65
Machinery & Equipment	1,100,668.74	822,478.69	1,923,147.43
Accumulated Depreciation	(441,872.41)	(346,952.06)	(788,824.47)
<b>Total Assets</b>	<b>\$ 960,330.63</b>	<b>\$ 715,581.61</b>	<b>\$ 1,675,912.24</b>
<b><u>Liabilities and Fund Balances</u></b>			
<b><u>Liabilities</u></b>			
Accounts Payable	\$ 0.00	\$ 0.00	\$ 0.00
Deposits in Escrow	14,336.64		14,336.64
Due to Other Funds	2,060.58	4,717.08	6,777.66
General Obligation Bonds Payable	0.00	0.00	0.00
<b>Total Liabilities</b>	<b>\$ 16,397.22</b>	<b>\$ 4,717.08</b>	<b>\$ 21,114.30</b>
<b><u>Fund Balances</u></b>			
Contributed Capital	697,000.00	479,284.00	1,176,284.00
Retained Earnings	246,933.41	231,580.53	478,513.94
<b>Total Fund Balance</b>	<b>943,933.41</b>	<b>710,864.53</b>	<b>1,654,797.94</b>
<b>Total Liabilities and Fund Balance</b>	<b>\$ 960,330.63</b>	<b>\$ 715,581.61</b>	<b>\$ 1,675,912.24</b>



EXHIBIT A-1

TOWN OF COLEBROOK  
 ALL SPECIAL REVENUE FUNDS  
 COMBINING BALANCE SHEET  
 DECEMBER 31<sup>ST</sup>, 1995

	Drug Task Force Fund	C.D.B.G. Loan Fund	Police Athletic Fund	Cemetery Fund	Library Fund	Totals December 31 <sup>st</sup> 1995
Assets						
Cash	\$1,920.65	\$28,742.91	\$2,577.16	\$0.00	\$11,269.55	\$44,510.27
Investments	0.00	0.00	0.00	0.00	11,204.32	11,204.32
Due From Other Funds	0.00	0.00	0.00	11,723.41	0.00	11,723.41
<b>Total Assets</b>	<b>\$1,920.65</b>	<b>\$28,742.91</b>	<b>\$2,577.16</b>	<b>\$11,723.41</b>	<b>\$22,473.87</b>	<b>\$67,438.00</b>
Liabilities and Fund Balance						
Liabilities						
Accounts/Warrants Payable	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Due to Other Funds	0.00	28,742.91	0.00	6.00	0.00	28,748.91
<b>Total Liabilities</b>	<b>0.00</b>	<b>28,742.91</b>	<b>0.00</b>	<b>6.00</b>	<b>0.00</b>	<b>28,748.91</b>
Fund Balance						
Reserved by Trust Instrument	0.00	0.00	0.00	0.00	1,250.00	1,250.00
Designated for Special Purposes	1,920.65	0.00	2,577.16	11,717.41	21,223.87	37,439.09
<b>Total Fund Balance</b>	<b>1,920.65</b>	<b>0.00</b>	<b>2,577.16</b>	<b>11,717.41</b>	<b>22,473.87</b>	<b>38,689.09</b>
<b>Total Liabilities and Fund Balance</b>	<b>\$1,920.65</b>	<b>\$28,742.91</b>	<b>\$2,577.16</b>	<b>\$11,723.41</b>	<b>\$22,473.87</b>	<b>\$67,438.00</b>

# AUDITOR'S TRANSMITTAL & COMMENTARY LETTER

Francis J. Dineen  
Certified Public Accountant  
5 Middle Street  
Lancaster, NH 03584

June 26, 1996

Board of Selectmen  
Town of Colebrook  
Colebrook, New Hampshire 03576

In planning and performing our audit of the financial statements of the Town of Colebrook, New Hampshire for the year ended December 31, 1995, we considered the Town's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance of the internal control structure.

However, during our audit we became aware of the following conditions that should be corrected in order to strengthen internal controls and operating efficiency. This letter does not affect our report dated June 14, 1996 on the financial statements of the Town of Colebrook, New Hampshire.

Our following remarks are being made in the hope that they will improve existing procedures and are in no way a criticism of Town personnel.

## 1. PERSONNEL POLICY SHOULD BE UPDATED AND CLARIFIED

### VACATION POLICY

Currently, the personnel policy states in paragraph one that vacation time must be used in the calendar year that it is accrued: yet, in paragraph three it states that one year's accrual may be carried into the following year.

It is also unclear when vacation pay begins accruing. Are employees eligible for one week of vacation in their first year of service or after having completed one year of service.

We understand that the present policy does not apply to grandfathered employees. The vacation policy does not stipulate the policy that pertains to grandfathered employees, and who the grandfathered employees are.

### SICK LEAVE

The effective date of the sick leave policy is unclear. Does the 25 percent annual accrued sick leave carry-over go back to the original date of employment for all employees or just grandfathered employees?

# AUDITOR'S TRANSMITTAL & COMMENTARY LETTER

## RECOMMENDATION

We believe the above should be clarified to avoid possible misunderstandings in the future.

## 2. CONSIDER COMPUTERIZATION OF TRUST FUND ACCOUNTING

The Town of Colebrook has voluminous Cemetery Trust Funds, which require significant bookkeeping effort to account for all of their individual transactions and to prepare the required annual state report.

## RECOMMENDATION

As the Trust Funds are permanent by nature, the bookkeeping for the Trust Funds would be simplified by utilizing a "LOTUS" type spreadsheet format, or by utilizing computerized Trust Fund software, which can be obtained free of charge from the Department of Revenue Administration.

We extend our thanks to the officials and employees of the Town for their assistance during the course of our audit.

Very Truly Yours,  
/s/ Francis J. Dineen, C.P.A.

# UNCOLLECTED TAXES

<u>Name</u>	<u>Issue</u>	<u>Amount</u>	<u>Name</u>	<u>Issue</u>	<u>Amount</u>
Adair, Clayton E.	1	38.34		2	463.57
	2	729.26	Colby, Stephen A.	1	116.16
Amin, Javed	1	1,052.61		2	143.23
	2	1,207.30	Colella, Paul M.	1	788.39
Anderson, James	2	107.13		2	904.25
Ayers, John L.	1	102.99	Colella, Stephen F.	2	49.64
	2	128.12	Coletti, Ernest A.	2	6.25
Bartolomucci, Gina	1	201.18	Cote, Lucien	1	283.81
	2	230.75		2	325.52
Bean, Bradley W.	2	959.50	Cotnoir, Yoland L.	1	237.82
Bean, Irene M.	2	14.57		2	267.34
Beaton, Brian J.	1	669.41	Cross, Wayne H.	1	770.39
	2	767.78		2	882.35
Beaudoin, Pierre	1	405.96	Dagesse, Max R.	2	100.94
	2	465.61	Daigneault, Candace G.	1	719.79
Beloin, Fernand L.	1	927.25		2	809.11
	2	1,062.02	Daigneault, Robert G.	1	1,199.90
	1	2.60		2	1,402.00
	2	12.98		1	170.05
				2	205.03
Bickford, Debbie	1	129.03	DePina, Lowrenso	1	281.42
	2	145.04		2	332.77
Bolton, George	1	845.02	Dion, Joan L.	2	226.63
	2	949.9	Dixville Notch-Johnson Co.	1	124.54
Braga, Robert M.	2	193.66		2	142.84
Brooks, Michael H.	1	334.61	Doc Realty Trust	2	7,830.95
	2	506.42	Drouin, Brenton W.	2	1,375.07
Bruens, Crystal	2	2,057.40	Dupuis, Patrick	2	315.68
Burge, Rachel L.	1	524.98			
	2	590.13	Fellows, Owen H.	1	195.34
Burton Jr., William A.	1	593.96		2	234.04
	2	681.26		1	611.93
Cadle Company	2	2,438.41		2	714.99
Campbell, Katherine M.	1	821.49		1	513.59
	2	942.22		2	588.24
Carleton, Bruce M.	2	349.35	Fletcher, (Estate) Sherman	1	473.11
Caron, Arthur	1	329.64		2	541.88
Caron, Marcel L.	1	501.76	Fontaine, Veronica J.	1	790.63
	2	575.49		2	905.54
Caron, Robert	2	1,087.83	Forbes, John A.	1	1,171.16
Carrier, Bernard P.	2	2,644.33		2	1,293.28
Carrier, David M.	2	807.70	Frizell, Elizabeth J.	2	714.29
Cavanaugh, Jessica M.	1	872.98	Fusco, Carole	2	1,944.88
	2	1,001.28	Gadwah, Herbert L.	1	192.66
Champagne, Daniel	2	147.89		2	220.96
Chapple, Peter A.	1	169.51	Gadwah-Cross, Pamela R.	2	427.15
	2	190.55	Gettings, G.L. Inc.awrence	2	176.3
Clark, Patricia E.	2	407.93	Gettings, Lawrence	2	107.13
	2	391.45		2	124.98
Clark, Richard D.	1	265.85	Gleason, Michael F.	1	443.27
	2	304.91		2	962.05
Colburn Associates Inc.	2	342.70	Goodreau, Kristen S.	2	688.12



<u>Name</u>	<u>Issue</u>	<u>Amount</u>	<u>Name</u>	<u>Issue</u>	<u>Amount</u>
Goodrum, Horace	1	223.22	Hughes, Ronald J.	1	789.36
	2	256.01		2	837.33
Gorman, Raymond P.	2	976.55	Hughes, Terrance P.	1	833.64
Grant, Robert I.	1	511.34		2	954.8
	2	586.48		1	793.16
Gray, Ernestine M.	2	150.73		2	908.44
Hamel Jr., Raymond C.	2	20.82	J & L Realty Trust	2	172.07
Hamel Sr., Raymond P.	1	1,265.00		2	406.94
	2	1,422.00	Jeffers, Clark E.	1	391.47
	1	1,039.83		2	448.99
	2	1,168.88		1	433.28
Hamilton Sr., Michael J.	1	35.44		2	496.96
	2	1,725.22	Jeffers, Vincent M.	1	259.33
Hamilton, Russell	1	184.42		2	301.51
	2	221.51	Johnson, Gene R.	2	2,708.91
Hammond Jr., Stanley E.	1	360.45	Johnson, Larry J.	1	431.10
	2	413.42		2	504.46
Harrigan, John D.	2	1,317.13	Johnson, Scott W.	2	1,638.14
	2	50.12	Johnston, Jack	2	572.28
Hartlen, Larry A.	1	392.78	Jondro, Rock	2	175.85
	2	450.51	Jones, Kenneth L.	2	563.11
Hartlen, Vernon	2	719.06		2	595.81
Hartwell, Freeman W.	1	70.66	Kaufman, Elliott M.	2	66.60
	2	81.03	Keezer, James A.	1	235.91
Hatjialeyon, George	1	794.42		2	270.58
	2	909.89	Kelsea, Donald H.	2	1,421.77
Haynes, Jeffrey M.	2	966.96	Kenney, Brian	1	168.25
Haynes, Ronald G.	2	202.65		2	189.12
Heath, Myra E.	2	180.64	Kenney, David A.	1	561.63
	2	177.80		2	605.73
Helms, Deborah J.	2	437.98	Kenney, Mark W.	1	857.41
Hewson, Thomas	2	442.24		2	983.43
Hibbard, Elliott	1	601.15	Knapper, Kenneth L.	1	802.01
	2	702.40		2	801.55
Hikel, Marie	1	15.36		1	120.18
	2	339.85		2	135.09
Hodge Jr., Celon G.	1	61.39	Ladd, Teri D.	1	812.13
	2	70.40		2	912.92
	1	46.92	Lambert Jr., Phil J.	2	240.58
	2	52.74	Lamontagne, Benoit L.	1	486.69
	1	95.57		2	955.58
	2	107.43		2	288.43
	1	106.43	Lane, Richard A.	1	23.81
	2	119.63		2	18.84
	1	144.21	Laperle Enterprises Inc.	1	80.96
	2	162.11		2	91.01
Howe, Laurie	1	776.71		1	84.76
	2	823.11		2	95.27
Howe, Tony E. D.	1	75.19		1	132.83
	2	302.66		2	149.31
	2	189.12		1	102.47
Howe, Wayne	2	133.71		2	115.18

<u>Name</u>	<u>Issue</u>	<u>Amount</u>	<u>Name</u>	<u>Issue</u>	<u>Amount</u>
Laperle, Guy L.	2	2,587.23		1	184.30
	2	177.75		2	211.38
Laquerre, Robert W.	2	1,138.50		1	336.86
Lardeo, Patricia L.	1	120.18		2	386.36
	2	145.09		1	33.53
Lavigne, Raymond N.	2	1,318.19		2	38.46
Lawrence, Jason A.	2	22.95		1	250.28
Leach, Norma	1	1,058.81		2	287.06
	2	1,190.21		1	120.71
Leigh, Rolland E.	1	547.26		2	138.45
	2	627.69		1	126.10
Lewis, Linda C.	2	281.56		2	144.63
Lyons, Edvina	1	894.22		1	126.10
	2	1,025.65		2	144.63
	1	429.91		1	206.93
	2	493.08		2	237.34
Lyons, Raymond P.	2	2.48		1	37.13
Margerison, Walter A.	1	15.57		2	42.57
	2	27.85		1	40.72
McKinnon, Barbara A.	2	1,372.33		2	46.69
Mercer, Terrie A.	2	266.45		1	39.52
Mongeau, Real J.	2	8.94		2	45.32
Morann, William H.	1	1,051.22		1	38.32
	2	1,181.68		2	43.95
	1	178.37		1	50.30
	2	200.5		2	57.68
Morehouse, Janet M.	2	501.33		1	39.52
Mulcahy, Terrance M.	1	5.88		2	45.32
	2	235.25		1	41.92
Murray, Timothy C.	2	17.22		2	48.07
Nash & Sons Inc., Eddie	1	203.58		1	41.92
	2	233.49		2	48.07
	1	145.48		1	44.31
	2	163.53		2	50.82
	1	1,211.87		1	49.10
	2	1,389.98		2	56.31
Nash, Edward F.	1	217.95		1	52.69
	2	249.97		2	60.43
	1	237.11		1	558.04
	2	271.95		2	640.05
	1	165.98		1	1,132.72
	2	190.36		2	1,299.19
	1	211.24		1	850.23
	2	242.28		2	975.18
	1	226.33	Nelsson, Craig A.	1	683.78
	2	259.59		2	784.26
	1	243.57	Newell (Estate), Barbara S.	1	523.31
	2	279.37		2	600.22
	1	15.47	News & Sentinel Inc.	2	1,858.55
	2	17.75	North Country Realty Trust	2	116.60
	1	229.56		2	72.52
	2	263.30		2	19.91

<u>Name</u>	<u>Issue</u>	<u>Amount</u>	<u>Name</u>	<u>Issue</u>	<u>Amount</u>
	2	133.67	Riendeau, Ricky S.	2	309.04
	2	149.31		2	144.22
	2	2,942.11	Rigg, Kenneth	2	537.28
	2	183.43	Rouleau, Denis G.	2	1,330.64
	2	115.18	Rouleau, Serge A.	1	684.37
Northern Fish Hatcheries	1	1,159.18		2	783.84
	2	1,329.55	Samson, Richard J.	1	51.26
Noyes, Samuel L.	1	765.33		2	1,137.60
	2	810.31	Santos, Richard	1	101.28
Nugent, Paul L.	2	7,860.81		2	210.53
	1	69.82	Savard, Mabel	1	570.29
	2	80.07		2	740.86
	1	3.97	Shane, Gail	1	860.96
	2	4.54		2	1,005.97
	1	168.91	Shynk, Mark	1	95.80
	2	193.73		2	109.88
	1	1,392.77	Sillanpaa, David R.	1	129.33
	2	1,565.62		2	108.34
	1	166.98	Simons, Elizabeth A.	2	1.81
	2	187.70	Smith, Budd E.	2	150.00
	2	4,390.56	Smith, Kelly G.	1	817.10
	1	35.42		2	904.24
	2	39.82	Smith, Stephen W.	1	382.01
	2	1,450.98		2	438.14
	2	4,167.54		1	177.23
	1	159.39		2	203.28
	2	179.17	Spencer, William I.	1	198.79
	1	1,152.42		2	238.00
	2	1,295.44	Stewart, James S.	1	996.32
Nugent, Peter W.	1	388.99		2	1,142.75
	2	437.27	Strickland, Myron J.	1	619.11
Osgood Jr., Frederick M.	1	725.69		2	723.39
	2	832.34		1	53.89
Paquette, Herman R.	1	1,027.82		2	71.81
	2	1,777.87	Swift, Donald J.	2	248.60
Paquette, Patrick L.	1	777.98	Tower, Donald	1	1,113.20
	2	874.53		2	1,251.36
Pelletier, Joseph W. C.	1	643.06		1	69.58
	2	687.57		2	78.21
Perkins, Charles F.	2	771.35	Trottier, Jon S.	2	28.67
Perrault, Alfred L.	1	136.52	Truell, Bruce W.	1	824.55
	2	156.57		2	945.74
Perry, Spencer L.	1	194.17	Twiss, Robert F.	1	704.13
	2	222.69		2	807.62
Phillips, Josephine M.	2	233.91	Tyson, Donald R.	2	48.78
Piper, Alan W.	2	877.66		2	9.43
Potter, Donald	2	580.39		2	9.43
Prevost, Cathy	2	186.80	Unangst, Robert W.	1	1,087.33
R. Syted/d/b/a RGS	2	376.81		2	1,197.14
Enterprises			Walker, Ruth W.	2	11.52
Rainville, Rodney M.	2	791.38	Washburn, Wilfred	1	39.12
Rancloes, F. Russell	1	2,085.99		2	54.87
	2	2,344.87			

<u>Name</u>	<u>Year</u>	<u>Amount</u>
Watson, Graham B.	2	230.75
Wiljanen, Walter A.	2	184.04
	2	216.38
Woodmist North Apartments	1	5,062.53
	2	5,690.84

**Unredeemed Taxes as of  
December 31<sup>st</sup>, 1996**

<u>Name</u>	<u>Year</u>	<u>Amount</u>
Amin, Javid	1994	2,329.38
Ayers, John L.	1995	154.66
Bartolomucci, Gina	1995	41.50
Beaton, Brian J.	1995	366.58
Beloin, Fernand L.	1994	25.07
	1995	15.60
Bickford, Debbie	1995	55.50
Bolton, George	1994	469.88
	1995	2,433.94
Burge, Rachel L.	1995	1,353.95
Burton Jr., William A.	1994	1,096.82
	1995	1,318.54
Campbell, Katherine M.	1995	1,000.00
Champagne, Daniel	1995	309.32
Chapple, Peter A.	1994	246.76
	1995	121.60
Clark, Richard D.	1995	241.81
Daigneault, Candace G.	1994	1,879.93
	1995	1,590.57
Daigneault, Robert G.	1994	3,063.87
	1995	2,665.64
	1994	385.84
	1995	387.28
De Pina, Lowrenso	1994	349.40
Dixville Notch-John son Corp.	1995	302.07
Fontaine, Veronica J.	1994	2,085.49
	1995	1,787.51
Forbes, John A.	1994	2,960.52
	1995	2,515.20
Hamel Jr., Raymond C.	1994	10,239.91
	1995	8,396.05
Hamel Sr., Raymond P.	1995	2,975.02
	1995	2,880.47
Hatjialeyon, George	1994	3,475.85
	1995	2,896.84
Hibbard, Elliott	1994	1,604.71
	1995	1,346.28
Hughes, Terrance P.	1994	1,259.13
	1995	2,152.93
	1994	1,116.32
	1995	1,836.63
Jeffers, Clark E.	1995	285.79

<u>Name</u>	<u>Year</u>	<u>Amount</u>
Johnson, Larry J.	1994	1,192.10
	1995	998.82
Keezer, James A.	1995	128.58
Kenney, Mark W.	1995	1,076.77
Ladd, Teri D.	1995	584.36
Lardeo, Patricia L.	1995	304.00
Murray, Timothy C.	1995	57.08
Nelsson, Craig A.	1995	1,514.06
Newell (Estate), Barbara S.	1994	472.03
	1995	1,166.09
Northern Fish Hatcheries	1995	1,964.08
Nugent, Paul L.	1995	183.09
	1995	17.55
	1995	385.44
	1994	3,994.69
	1995	3,634.70
	1995	380.55
	1995	96.94
	1995	364.18
	1994	3,522.65
	1995	2,944.21
Nugent, Peter W.	1994	867.67
	1995	872.09
Osgood Jr., Frederick M.	1994	1,950.49
	1995	1,615.79
Paquette, Patrick L.	1995	429.74
Pelletier, Joseph W.C.	1995	584.27
Perry, Spencer L.	1995	39.58
Rancloes, F. Russell	1995	5,835.63
Rouleau, Serge A.	1994	2,144.47
	1995	2,015.40
Santos, Richard	1995	110.76
Shane, Gail	1994	2,148.18
	1995	813.98
Shynk, Mark	1994	138.09
	1995	250.67
Sillanpaa, David R.	1994	343.36
	1995	270.29
Smith, Kelly G.	1994	2,034.15
	1995	1,692.85
Spencer, William I.	1994	471.05
	1995	462.18
Stewart, James S.	1995	349.31
	1995	424.29
Torres, S. J.	1995	18.50
Tower, Donald	1995	26.50
Truell, Bruce W.	1994	2.25
	1995	139.59

Total Unpaid Property Taxes	\$ 239,233.51
Total Unpaid Tax Liens	\$ 123,053.26
<b>Total Unpaid Balance</b>	<b>\$ 362,286.77</b>



